

BOARD OF COUNTY COMMISSIONERS

FEBRUARY 16, 2021

A Strategic Planning Workshop was held at Centennial Park Recreation Center, 1120 Centennial Boulevard, Port Charlotte, Florida.

The following members were present: Chair Truex, Commissioner Constance, Commissioner Deutsch (arrived at 9:05 am), Commissioner Doherty, and Commissioner Tiseo. Also in attendance were: County Administrator Flores, County Attorney Knowlton, Minutes Clerk Smoleski, and various County staff members. The following members were absent: None.

The Meeting was called to order at 9:00 am, followed by the Pledge of Allegiance.

1. Opening Remarks

County Administrator Flores introduced Dr. Herb Marlowe, Analytica and gave a brief overview of Agenda.

2. Review of Citizen Survey Results

Gordon Burger, Budget and Administrative Services Director gave a brief overview of Survey Summary, Survey Elements, Trend Comparisons Over Time, Benchmark Comparisons, Citizen Priorities, Economic Health, Public Safety, Utility Infrastructure, Governance, and Mobility.

Chair Truex commented on Public Safety, Utility Infrastructure, and Governance. Commissioner Constance discussed Public Safety and Mobility. Commissioner Deutsch mentioned Public Safety, Governance, and Mobility. Commissioner Tiseo noted Public Safety and Governance.

Deputy County Administrator Emily Lewis responded to Animal Control, Public Safety and Information services, and Nextdoor app.

Assistant County Administrator Jubb spoke to Fire Services education opportunities.

John Elias, Public Works Director remarked on Nextdoor app.

3. Post-COVID World Exercise

Mr. Burger gave a brief overview of Imagining and Creating the Future, Identify Trends, Fast Forward, Inhabit the Future, Develop Strategies, Conclusions, and Commercial Real Estate Recover.

Chair Truex commented on Conclusions, industrial, employment, affordable housing, retail, trends, online deliveries, Sarasota Memorial Hospital (SMH), Western Michigan, and pediatrics. Commissioner Constance discussed Fast Forward, Conclusions, healthcare infrastructure, SMH, Sarasota County, Certificate of Need (CON), pediatrics, Lee Health System, and Orlando Health Park. Commissioner Doherty mentioned Conclusions. Commissioner Tiseo noted Conclusions, Commercial Real Estate Recover, hospitals, CON, pediatrics, health park, incentives, and SMH.

Ben Bailey, Community Development Director responded to commercial, construction, and residential.

Deputy County Administrator Lewis replied to commercial type, retail, and affordable housing.

Dr. Marlowe spoke to strategic plan, affordable housing, commercial, healthcare infrastructure, and Orlando Park.

RECESS: 9:47 am – 9:58 am

4. Focus Area Reviews

Mr. Burger gave a brief overview of Common Strategies.

a. Economic & Community Development

Carrie Walsh, Human Services Director gave a brief overview of Economic & Community Development: Bold Goals and Potential Revisions.

Assistant County Administrator Claire Jubb gave a brief overview of Economic & Community Development: Bold Goals and Potential Revisions.

Heather Bacus, Human Resources Director gave a brief overview of Economic & Community Development: Bold Goals and Potential Revisions.

Chair Truex commented on construction costs, Bold Goals, Potential Revisions, opportunities, and inquired to hold backs. **Commissioner Constance** discussed Housing and Urban Development (HUD), funding, and Potential Revisions. **Commissioner Deutsch** mentioned Bold Goals, Potential Revisions, subsidies, Housing Authority, HUD, and private and public sectors. **Commissioner Doherty** noted Bold Goals and Potential Revisions. **Commissioner Tiseo** spoke to Bold Goals, Potential Revisions, Affordable Housing Advisory Committee (AHAC), Housing Trust Fund, Hillsborough County, and Utility Meetings.

Dr. Marlowe interjected on affordable housing, Workshop, funding options, and Bold Goals.

County Administrator Flores remarked on Federal funding, budget process, and reserves.

Deputy County Administrator Lewis replied to affordable housing, Workshop, education, HUD, and fire service.

Craig Rudy, Utilities Director responded to Utility Summer Program and internships.

b. Infrastructure

Mr. Burger gave a brief overview of Infrastructure: Bold Goals and Potential Revisions.

Chair Truex commented on Sales Tax and Bold Goals. **Commissioner Constance** discussed sewers. **Commissioner Deutsch** mentioned Potential Revisions. **Commissioner Doherty** noted Potential Revisions and reservoir. **Commissioner Tiseo** spoke to Potential Revisions, Sales Tax, and sewers.

Mr. Rudy responded to Water Authority, feasibility studies, Water Master Plan, and model update.

Rick Arthur, Fiscal Services Manager replied to model update and Water Authority Capital Improvement Projects (CIP).

Deputy County Administrator Lewis interjected on Sales Tax.

c. Public Services

Mr. Burger gave a brief overview of Public Services: Bold Goals and Potential Revisions.

Commissioner Constance commented on Potential Revisions. **Commissioner Doherty** discussed Potential Revisions. **Commissioner Tiseo** mentioned Potential Revisions.

Deputy County Administrator Lewis responded to asset management.

Jared Bickham, Capital Projects Manager replied to asset management.

d. Efficient & Effective Government

Deputy County Administrator Lewis gave a brief overview of Efficient & Effective Government: Bold Goals and noted Mission, Vision, Values, Customer Service Award, and communication.

Mr. Burger gave a brief overview of Efficient & Effective Government: Bold Goals, spoke to employee survey, communication, and Cityworks.

Chair Truex commented on Health Department, Information Technology (IT) department, Customer Service Award, culture, staff complaints, and changes. **Commissioner Constance** discussed Bold Goals, Citizen Survey, confidence, process, CIP, Workshop, and Capital Needs Assessment (CNA). **Commissioner Deutsch** mentioned sewers and housing. **Commissioner Doherty** noted line of sight, foundation, Sales Tax referendum, community trust, and organizations performance. **Commissioner Tiseo** remarked on Lee County, employee survey, goals, staff and county alignment, issues, effort, and trust.

County Administrator Flores spoke to line of sight, culture, Mission, Vision, Values, Bold Goals, new hires, communication, monthly reports, and customer satisfaction improvement.

Brian Gleason, Communications Manager commented on entities, Mission, Vision, and Values.

Dr. Marlowe discussed Sales Tax.

Mr. Bailey mentioned communication and Team meetings.

Chief Jason Fair, Public Safety noted impacts, organization, and line of sight.

Ms. Bacus remarked on line of sight, Mission, Vision, Values, and goals.

Ms. Walsh spoke to line of sight, affordable housing goal, employment, Bold Goals, Mission, Vision, Values, and simplification.

Mr. Elias commented on line of sight, communication, bold initiatives, evaluations, and divisional Strategic Master Plans.

Tommy Scott, Community Services Director discussed recruitment, mass care, Employee of the Month, Mission, Vision, Values, goals, relativity, and communication.

Anthony Maddox, Facilities Construction and Maintenance Director mentioned customer satisfaction, needs, Cityworks, efficiency, and effectiveness.

Mr. Rudy noted broad goals, Mission, Vision, Values, barriers, priorities, Board agenda, and relevancy.

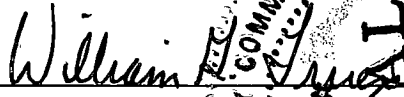
Sean Doherty, Tourism Development Director remarked on information and communication.

Dave Gammon, Economic Development Director spoke to Mission, Vision, Values, and business community.

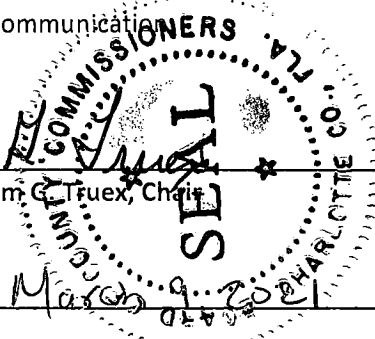
Assistant County Administrator Jubb commented on Bold Goals, team interaction, and Leadership Development Program.

County Attorney Knowlton discussed Bold Goals, improvements, and communication.

ADJOURNED: 11:36 am



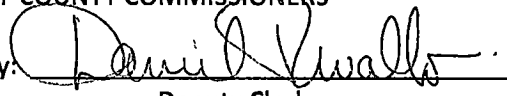
William G. Fuex, Chair



DATE ADOPTED: March 9, 2021

ATTEST:

ROGER D. EATON, CLERK
OF THE CIRCUIT COURT AND
EX-OFFICIO TO THE BOARD
OF COUNTY COMMISSIONERS

By: 

Deputy Clerk