



Charlotte County FY20/FY21 Proposed Budget

BCC Workshop – set Tentative Millage Rates
July 22, 2020



CHARLOTTE COUNTY
FLORIDA

Agenda

- Certified County-wide valuations
- Changes to the FY20/21 Budget
- Review of General Fund
- Proposed FY20/21 total County-wide Budget
- Millage Options
- Set Tentative Millage Rates

Certified County-wide Valuations

FY20/21 Property Valuations

	FY 18/19 Tentative	FY 18/19 Final	FY 19/20 Tentative	FY 19/20 Final	FY 20/21 Tentative	Variance	
County-wide	16,463,523,525	16,435,814,856	17,678,859,508	17,643,668,832	18,866,057,766	1,222,388,934	6.93%
Environmentally Sensitive Land Program	16,610,023,495	16,582,793,646	17,849,335,601	17,816,312,764	19,058,547,712	1,242,234,948	6.97%
Greater Charlotte Street Lighting District	11,856,505,611	11,832,906,267	12,796,233,936	12,761,268,459	13,713,277,240	952,008,781	7.46%
Charlotte Public Safety Unit	13,472,394,891	13,441,181,973	14,488,732,048	14,457,774,623	15,546,915,942	1,089,141,319	7.53%
Don Pedro/Knight Island Street/Drainage	367,171,285	366,780,447	387,245,818	386,531,923	391,725,739	5,193,816	1.34%
Manasota Key Street & Drainage Unit	541,484,655	539,294,163	568,151,402	567,448,285	587,734,372	20,286,087	3.57%
Stump Pass/Beach Renourishment	5,855,939,681	5,850,580,685	6,280,486,049	6,267,516,849	6,693,098,772	425,581,923	6.79%
Sandhill Municipal Service Taxing Unit	131,327,352	130,828,594	148,766,551	148,634,092	169,179,544	20,545,452	13.82%

Neighboring Counties

Valuation Increase

Collier	6.08%
DeSoto	1.19%
Lee	6.96%
Manatee	7.30%
Sarasota	5.09%

Revised Ad Valorem Revenues

	FY 19/20	Planned 2nd Year FY 20/21	Tentative * FY 20/21	Variance FY20 / FY21	
County-wide	111,389,190	116,958,650	118,869,370	7,480,180	6.72%
BCC Functions	36,607,614	38,437,995	39,065,946	2,458,331	
Sheriff Operations	50,807,274	53,347,638	54,219,163	3,411,889	
Capital Projects Fund	22,370,829	23,489,370	23,873,109	1,502,281	
Health Unit	1,603,473	1,683,646	1,711,151	107,679	
Environmentally Sensitive Land Program	3,569,867	3,748,360	3,811,710	241,842	6.77%
Greater Charlotte Street Lighting District	4,158,776	4,366,715	4,456,815	298,039	7.17%
Charlotte Public Safety Unit	37,460,617	39,333,648	40,196,551	2,735,934	7.30%
Don Pedro/Knight Island Street/Drainage	558,021	585,922	564,477	6,456	1.16%
Manasota Key Street & Drainage Unit	443,044	465,197	458,315	15,271	3.45%
Stump Pass/Beach Renourishment	1,242,280	1,304,394	1,323,895	81,615	6.57%
Sandhill Municipal Service Taxing Unit	105,059	110,312	119,475	14,415	13.72%
	158,926,855	166,873,198	169,800,608	10,873,753	6.84%

Ad Valorem Variance

(Estimated)

Homestead	1,260,136
New Construction	4,936,895
Non Residential	2,087,362
Other	<u>2,589,360</u>
	10,873,753

Changes to the FY20/21 Budget

Total County Budget

	Adopted 2019/20	Planned 2nd Year 2020/21	Tentative* 2020/21
Total County Budget	1,197,753,299	997,530,907	1,185,629,742
Net County Budget (less Interfund Transfers & Reserves)	775,593,921	582,225,903	724,250,591
Budget carry-forward for multiyear projects		181,246,263	

* Revised based on tentative property valuations as of July 1, 2020

FY20/21 Budget

Summary of Adjustments

Technical Adjustments	179,062,695
Action by Other Agencies	3,803,772
New Action	5,232,368
	<hr/>
Total Adjustments	188,098,835

FY20/21 Budget

Technical Adjustments

Ad Valorem Adjustments	4,408,646
2019/20 Adjustments	862,491
Adjust for Actuals	(1,564,670)
Project & Capital Carry-forwards	181,246,263
Realign Public Health Budget	1,086,833
Realign Beginning Balances	(6,976,868)
Sub-total	179,062,695

Revised Ad Valorem Revenues

	FY 19/20	Planned 2nd Year FY 20/21	Tentative * FY 20/21	Variance FY20 / FY21	
County-wide	111,389,190	116,958,650	118,869,370	7,480,180	6.72%
BCC Functions	36,607,614	38,437,995	40,777,097	2,566,010	
Sheriff Operations	50,807,274	53,347,638	54,219,163	3,411,889	
Capital Projects Fund	22,370,829	23,489,370	23,873,109	1,502,281	
Health Unit	1,603,473	1,683,646	-	-	
Environmentally Sensitive Land Program	3,569,867	3,748,360	3,811,710	241,842	6.77%
Greater Charlotte Street Lighting District	4,158,776	4,366,715	4,456,815	298,039	7.17%
Charlotte Public Safety Unit	37,460,617	39,333,648	40,196,551	2,735,934	7.30%
Don Pedro/Knight Island Street/Drainage	558,021	585,922	564,477	6,456	1.16%
Manasota Key Street & Drainage Unit	443,044	465,197	458,315	15,271	3.45%
Stump Pass/Beach Renourishment	1,242,280	1,304,394	1,323,895	81,615	6.57%
Sandhill Municipal Service Taxing Unit	105,059	110,312	119,475	14,415	13.72%
	158,926,855	166,873,198	169,800,608	10,873,753	6.84%

FY20/21 Budget

Action by Other Agencies

Revised Grant Funding / Carry-forwards	19,241
Medical Examiner	2,634
Constitutional Officers	3,781,897
Sub-total	3,803,772

Constitutional Budgets

Description	Adopted FY19/20	Tentative FY20/21	Variance	
Sheriff	75,739,712	79,435,755	3,696,043	4.88%
Clerk	3,090,896	3,086,107	(4,789)	-0.15%
Supervisor of Elections	3,072,304	2,592,606	(479,698)	-15.61%
Property Appraiser *	5,024,555	5,259,141	234,586	4.67%
Tax Collector **	5,087,194	5,422,949	335,755	6.29%
Total	92,014,661	95,796,558	3,781,897	4.10%

* Property Appraiser's budget is only for Charlotte County BCC and does not include budgets for other Independent Taxing Authority Districts.

** Revised based on tentative property valuations as of July 1, 2020

FY20/21 Budget

New Action

Centennial Pool Operating Budget	897,913
Charter Review Committee	35,000
JB Yard Relocation	1,497,000
Water Quality Manager Position	129,455
Utility R&R Budget Increase	2,673,000
Sub-total	5,232,368

FY20/21 Budget

New Positions

Community Services – Centennial Pool *

- 1 Aquatic Coordinator
- 3 Lifeguard FT
- 12 Lifeguard PT
- 7 Lifeguard Seasonal
- 1 Maintenance Worker PT

Administration

- 1 Water Quality Manager

* Budget includes new vehicle

FY20/21 Budget

Summary of Adjustments

Technical Adjustments	179,062,695
Action by Other Agencies	3,803,772
New Action	5,232,368
	<hr/>
Total Adjustments	188,098,835

Review of General Fund

General Fund
Five Year Financial Plan - Revenue/Expenditures
(Thousands)

	Actual FY17/18	Actual FY18/19	Projected FY19/20	Adopted Budget FY19/20	Projected Budget FY20/21	Revised Budget FY20/21	Projected Budget FY21/22
Operating Revenues							
Ad Valorem Taxes	30,572	33,065	33,940	36,608	38,438	39,576	41,554
State Shared Revenues	20,280	21,020	18,048	21,843	22,543	22,543	23,219
Franchise Fees - FPL	9,447	9,821	10,123	9,600	10,000	10,000	10,100
Charges for Services	10,348	10,868	10,772	10,944	11,329	11,329	11,442
Other Revenues & Fees	5,696	4,488	6,000	3,801	3,909	3,875	3,948
Less 5%-FS 129.01(2)(B)				-4,079	-4,248	-4,363	-4,453
Internal Charges	17,686	18,730	18,636	18,885	19,793	18,676	19,793
Transfers In	7,632	7,434	7,064	7,447	7,447	7,447	7,820
Total Revenues	101,662	105,427	104,584	105,049	109,212	109,082	113,424
Expenditures							
Personal Services-Excluding Health	32,128	35,008	36,456	38,241	39,743	40,653	41,333
FRS Rates	3,808	4,319	4,562	4,448	4,621	4,647	4,760
Health & Life Insurance Costs	7,328	7,999	8,807	9,519	9,950	10,187	10,448
Operating Expenses	28,752	29,085	31,971	31,496	32,092	32,010	32,413
Capital Outlay	1,644	1,271	1,401	1,656	967	987	967
Grants & Aid	2,860	3,566	3,860	3,873	3,941	4,039	4,060
Constitutional Offices	14,171	14,594	16,275	16,275	16,529	16,361	17,025
Transfers	13,349	8,043	7,323	7,666	7,949	8,130	9,387
Total Expenditures	104,041	103,884	110,655	113,174	115,793	117,014	120,392
Use of Reserves	2,380	-1,542	6,071	8,125	6,581	7,932	6,969

FY 2019/20 Reserves

(Thousands)

Projected Shortfall		6,071
Reimbursement from FEMA (Irma)	2,000	
Reimbursement from CARES	3,214	
Projected use of Reserves		857

General Fund
Five Year Financial Plan - Revenue/Expenditures
(Thousands)

	Actual FY17/18	Actual FY18/19	Projected FY19/20	Adopted Budget FY19/20	Projected Budget FY20/21	Revised Budget FY20/21	Projected Budget FY21/22
Operating Revenues							
Ad Valorem Taxes	30,572	33,065	33,940	36,608	38,438	39,576	41,554
State Shared Revenues	20,280	21,020	18,048	21,843	22,543	22,543	23,219
Franchise Fees - FPL	9,447	9,821	10,123	9,600	10,000	10,000	10,100
Charges for Services	10,348	10,868	10,772	10,944	11,329	11,329	11,442
Other Revenues & Fees	5,696	4,488	6,000	3,801	3,909	3,875	3,948
Less 5%-FS 129.01(2)(B)				-4,079	-4,248	-4,363	-4,453
Internal Charges	17,686	18,730	18,636	18,885	19,793	18,676	19,793
Transfers In	7,632	7,434	7,064	7,447	7,447	7,447	7,820
Total Revenues	101,662	105,427	104,584	105,049	109,212	109,082	113,424
Expenditures							
Personal Services-Excluding Health	32,128	35,008	36,456	38,241	39,743	40,653	41,333
FRS Rates	3,808	4,319	4,562	4,448	4,621	4,647	4,760
Health & Life Insurance Costs	7,328	7,999	8,807	9,519	9,950	10,187	10,448
Operating Expenses	28,752	29,085	31,971	31,496	32,092	32,010	32,413
Capital Outlay	1,644	1,271	1,401	1,656	967	987	967
Grants & Aid	2,860	3,566	3,860	3,873	3,941	4,039	4,060
Constitutional Offices	14,171	14,594	16,275	16,275	16,529	16,361	17,025
Transfers	13,349	8,043	7,323	7,666	7,949	8,130	9,387
Total Expenditures	104,041	103,884	110,655	113,174	115,793	117,014	120,392
Use of Reserves	2,380	-1,542	6,071	8,125	6,581	7,932	6,969

Economic Uncertainties

- COVID recovery
- Potential COVID 2nd wave
- Impact of Fed Reserve balance
- Growing National deficit
- Additional CARES packages
- Status of the US dollar
- Private cyber currencies
- China cyber currency
- Trade wars
- Vanishing industries
- Remote workforce
- Relationship with China
- Stock market reactions
- Diminishing pension funds
- National election
- Federal infrastructure legislation
- Sunseeker construction and timetable
- Status of large developments
- Rural migration
- State Budget status

Proposed County-wide Budget

2020/21

FY20 & FY21 County-wide Net Budget

FY19/20 Adopted Budget = \$ 775,593,921

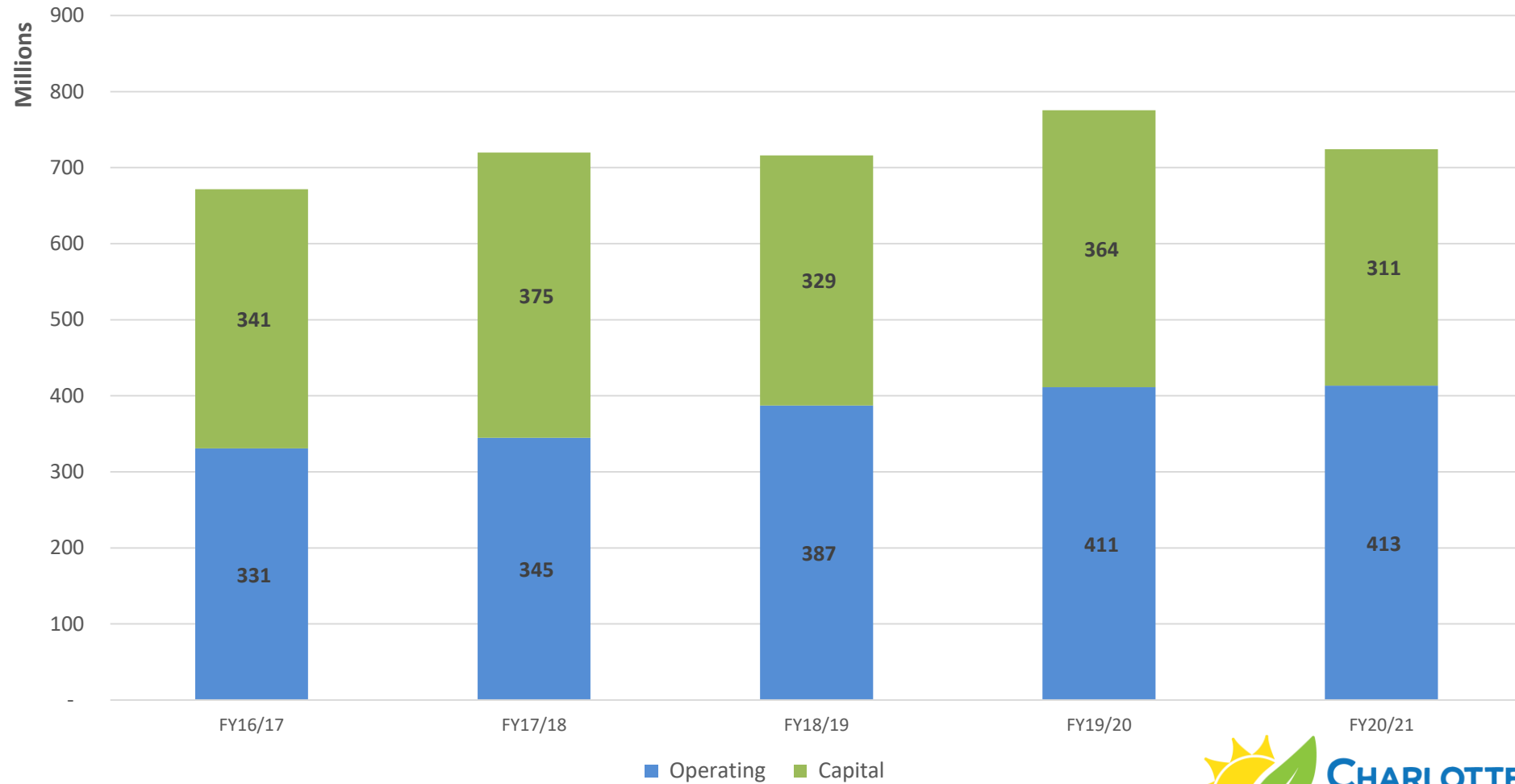
FY20/21 Proposed Budget = \$ 724,250,591

Variance = \$ (51,343,330)

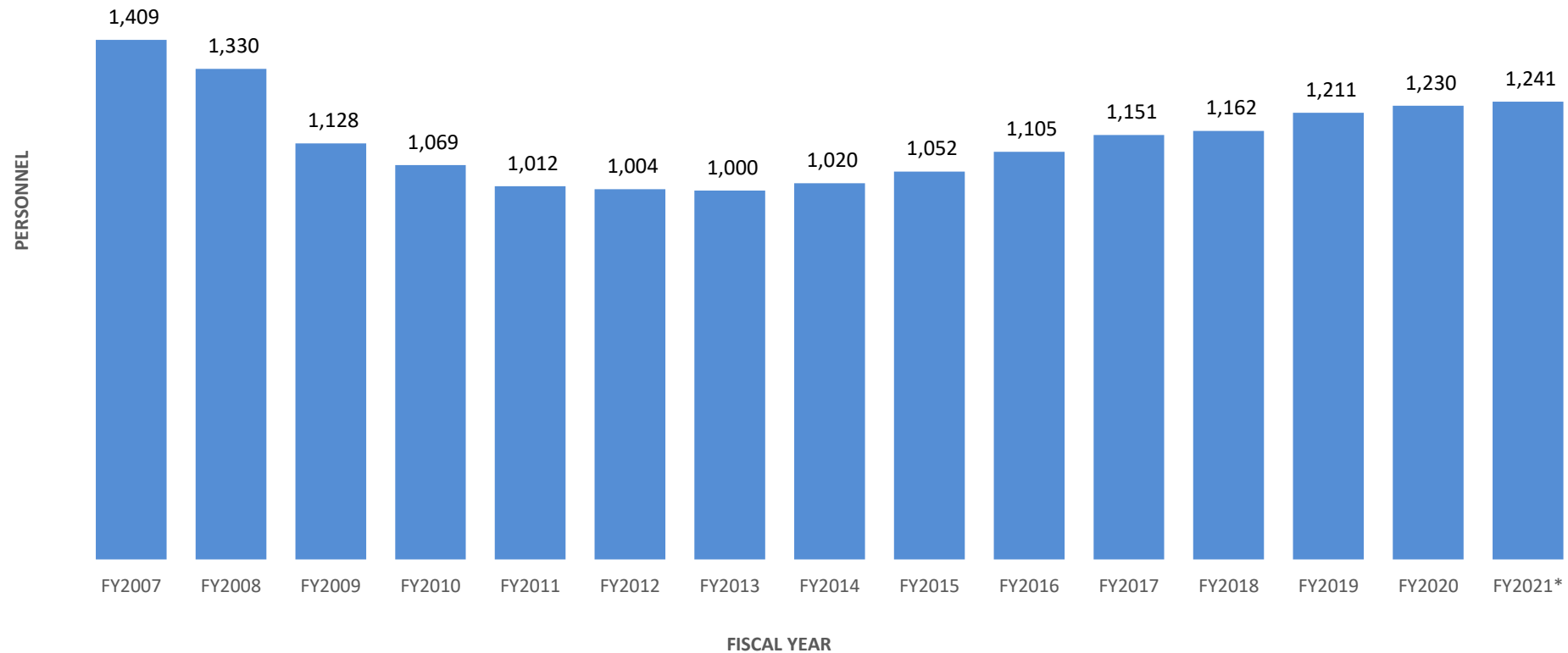
Note: These figures reflect the budget minus interfund transfers and reserves.

Net Budget

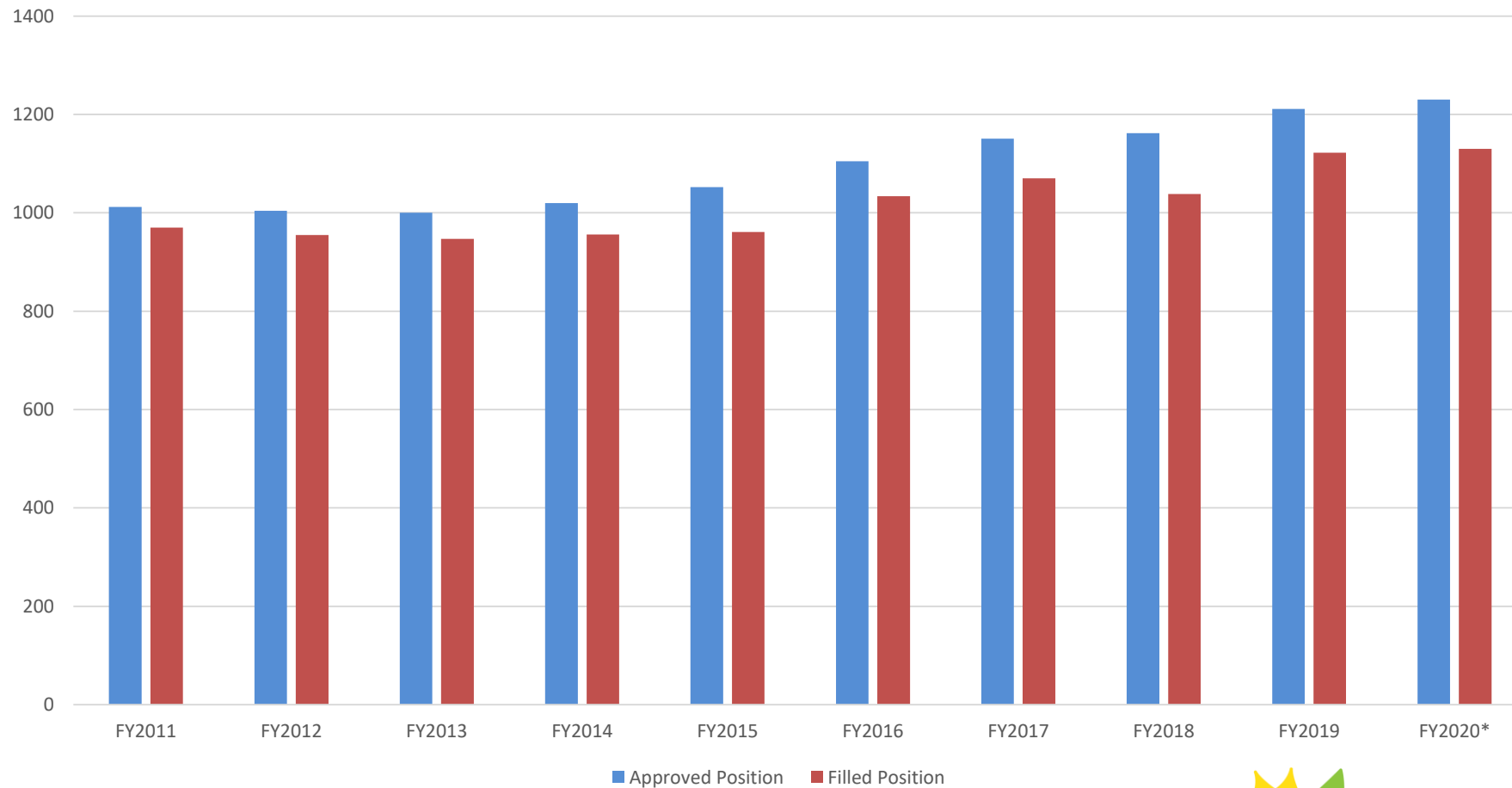
Capital vs Operating



BCC Countywide Full Time Personnel Count

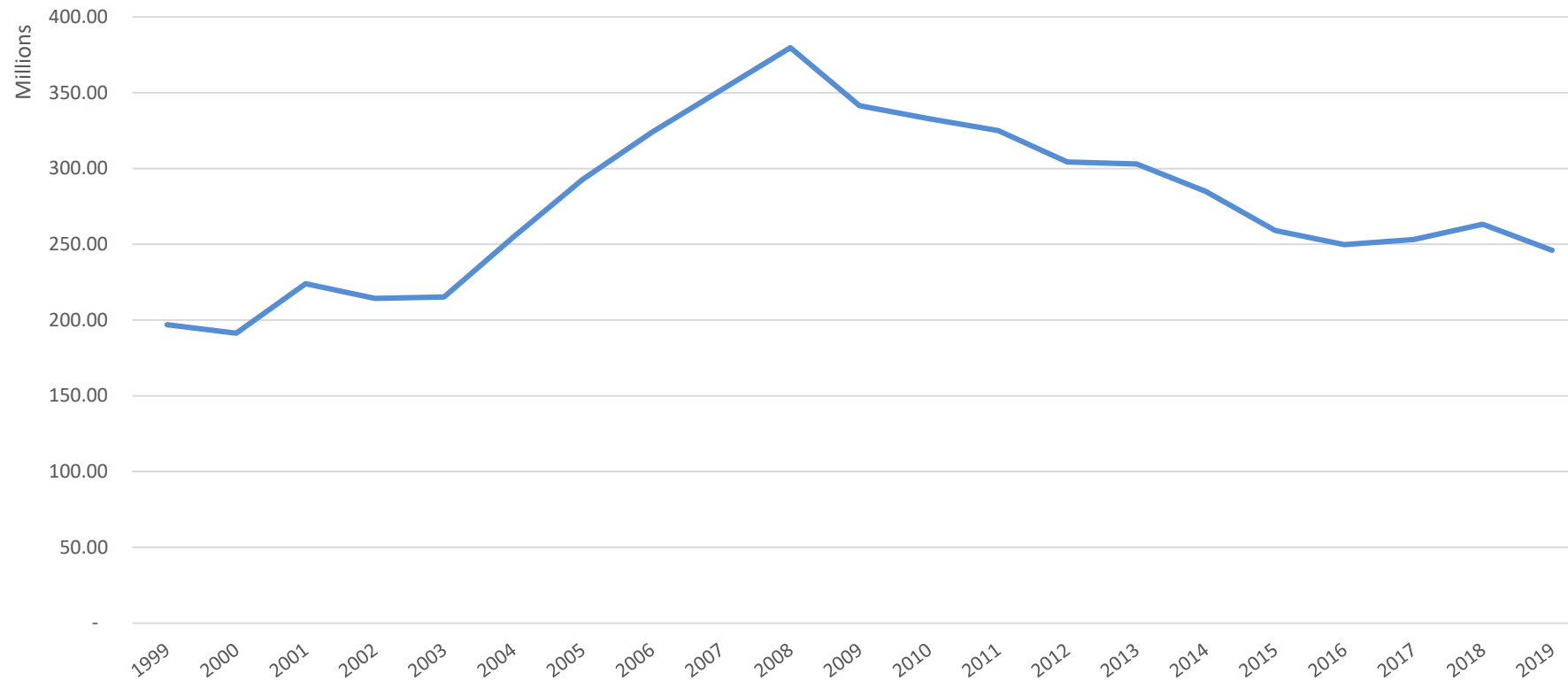


BCC Countywide Occupied Personnel Count

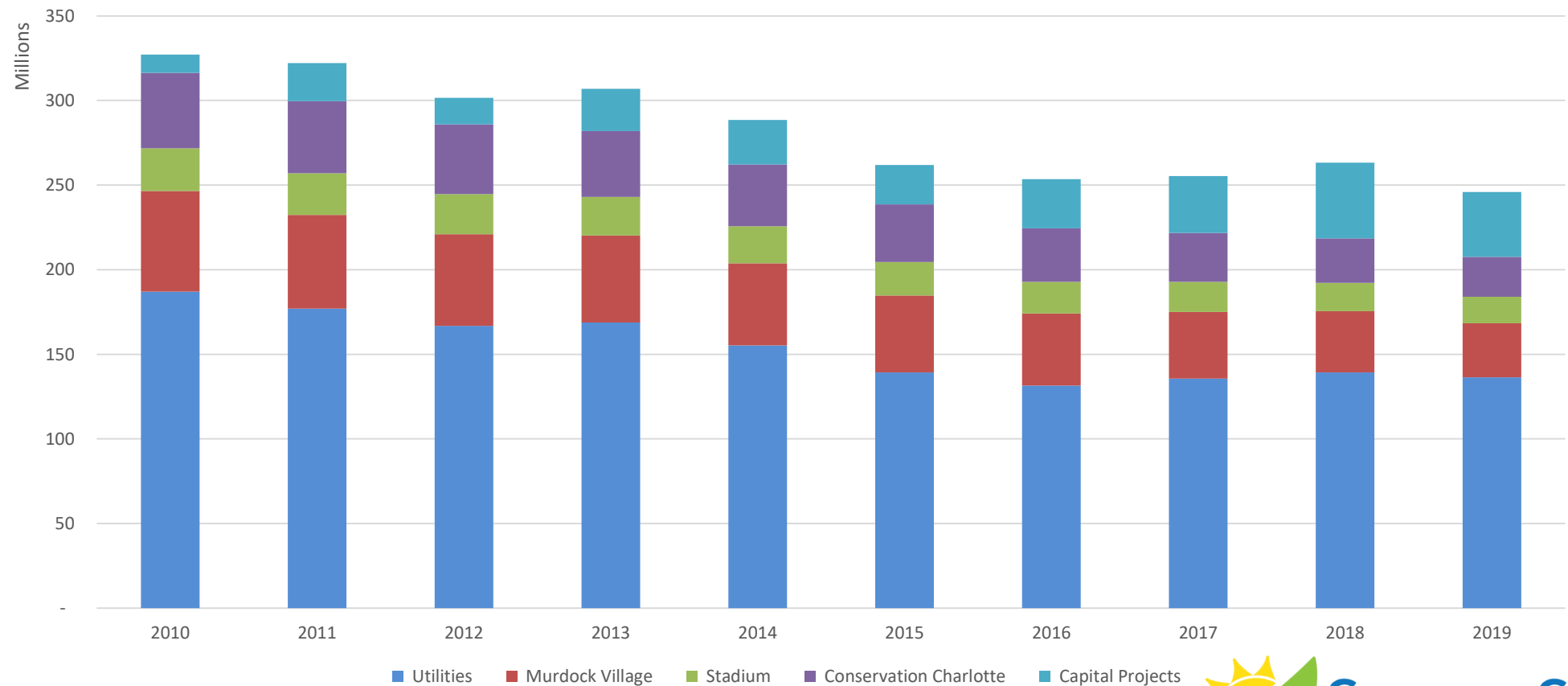


* FY2020 Unfilled positions as of July 1st 2020
All other years are as of September 30th

Charlotte County 20 Year Debt Position



Charlotte County Debt Breakdown



Reserve Policy

Reserve for Contingencies: To mitigate current and future risks such as revenue shortfalls, unanticipated expenditures, and to ensure stable tax rates; and other unforeseen financial situations. A balance not less than 5% and not greater than 10% percent of the total budget.

Cash Carried Forward Reserve: For the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available. A balance not less than 5% and not greater than 10% percent of the total budget.

Fiscal Stabilization Reserve: To meet unexpected immediate increases in service delivery costs, or to maintain service levels in the event that an economic downturn should cause a shortfall in revenues or for expenditures associated with a major storm or other unforeseen disaster that fundamentally alters the current tax base. A balance not less than 15% percent of the total budget.

Ad Valorem Reserves

	<u>Total Reserves</u>	<u>% of Budget</u>	<u>Target</u>
Contingency	\$ 15,803,010	5.06%	5% - 10%
Cash Carry Forward	\$ 16,884,292	5.41%	5% - 10%
Fiscal Stabilization	<u>\$ 22,250,042</u>	13.11%	> 15% *
Total:	\$ 54,937,344		

* Percentage of General Fund only.

Reserves

	Contingency	Cash Carry Forward	Fiscal Stabilization	Future Capital	Restricted	Total
Ad Valorem	15,803,010	16,884,292	22,250,042	7,063,795		62,001,139
Transportation Trust	2,557,753	5,115,505		3,821,628		11,494,886
Building Const Services		450,488				450,488
MSBU / MSTU	20,911,395	14,795,152		38,413,800	1,767,356	75,887,703
Fire Rescue Unit	1,352,366	715,686				2,068,052
Capital Projects				41,519,044		41,519,044
Utilities	38,928,621		2,481,182	13,500,000	15,874,457 a	70,784,260
Landfill	3,694,879	2,892,500	150,000	1,905,780	13,057,168 b	21,700,327
All Other *	12,050,001	3,727,347	2,052,964	9,065,098	9,357,818	36,253,228
	95,298,025	44,580,970	26,934,188	115,289,145	40,056,799	322,159,127

a Restricted by Bond Covenant to guarantee debt service

b Restricted for future landfill closure

* All Other consists of:

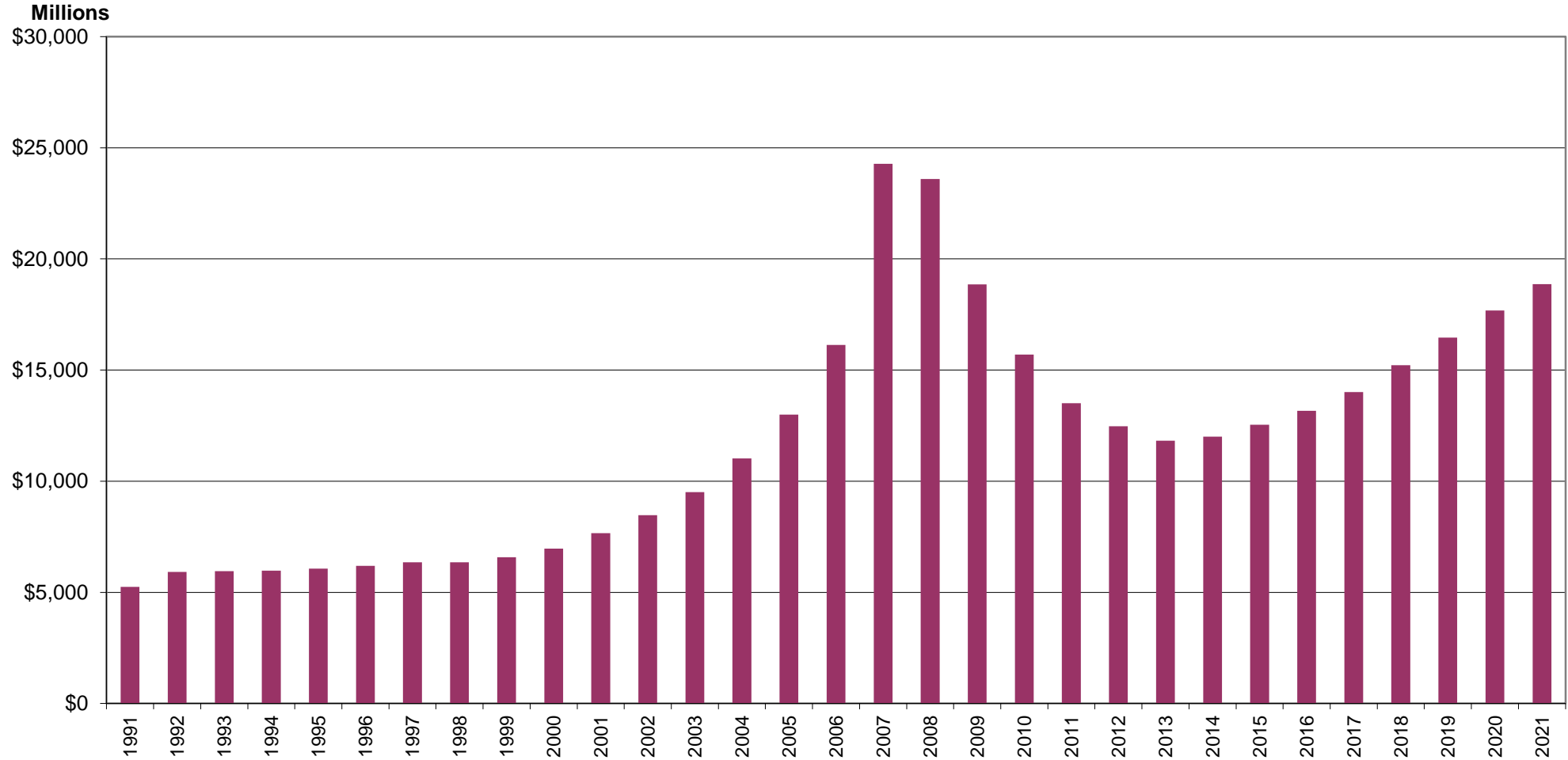
- Internal Service Funds such as Self Insurance and Vehicle Revolving Fund
- Special Revenue Funds such as Tourism Development and Boater Revolving Fund



Tentative Millage Rates



Assessed Valuation



How Your Tax Dollar is Spent FY20/21



Set Tentative Millage Rates

	Revenue		Millage Rate the Same		Maximum		Recommended	
	Same as 2019/20				Roll-back Millage		Millage Rate the Same	
County-wide	5.8924	111,167,465	6.3007	118,869,368	10.4410	196,980,132	6.3007	118,869,368
General Fund	2.0213	38,135,026	2.1614	40,777,096	3.5817	67,572,311	2.1614	40,777,096
Sheriff Operations	2.6877	50,706,140	2.8739	54,219,163	4.7624	89,847,350	2.8739	54,219,163
Capital Projects Fund	1.1834	22,326,299	1.2654	23,873,109	2.0969	39,560,471	1.2654	23,873,109
Environmentally Sensitive Land Program	0.1870	3,563,263	0.2000	3,811,710	0.2000	3,811,710	0.2000	3,811,710
Greater Charlotte Street Lighting District	0.3024	4,147,412	0.3250	4,456,815	0.4136	5,671,811	0.3250	4,456,815
Charlotte Public Safety Unit	2.4044	37,380,576	2.5855	40,196,551	3.2254	50,145,334	2.5855	40,196,551
Don Pedro/Knight Island Street/Drainage	1.4219	556,993	1.4410	564,477	3.7099	1,453,248	1.4410	564,477
Manasota Key Street & Drainage Unit	0.7529	442,496	0.7798	458,315	1.4781	868,713	0.7798	458,315
Stump Pass/Beach Renourishment	0.1852	1,239,715	0.1978	1,323,895	0.4277	2,862,504	0.1978	1,323,895
Sandhill Municipal Service Taxing Unit	0.6204	104,965	0.7062	119,475	1.7356	293,625	0.7062	119,475
Total Revenue:	11.7666	158,602,885	12.5360	169,800,605	21.6312	262,087,076	12.5360	169,800,606

Board Direction

- Set Tentative Millage Rates