A large, stylized logo featuring a yellow sun with rays and a green leaf, both with white outlines, positioned behind the main title text.

# Strategic Focus Area Workshop 2025/26 – 2026/27

May 8, 2025



CHARLOTTE COUNTY  
FLORIDA

A large, stylized graphic in the background of the slide. It features a yellow sun with several triangular rays on the left, and a green leaf with a white vein on the right. A white curved line separates the sun and the leaf. Below the leaf is a blue wavy line.

# Public Services

To maintain a safe and healthy community by delivering essential services from skilled, professional and dedicated public servants.



# Agenda

- Financial Trends
- Goals & Initiatives
- Highlights

# Financial Trends



# Public Services

## **Budget & Admin. Services**

Transit

## **Communications & Marketing**

## **Community Services**

Extension Services

Libraries & Historical

Recreation

## **Human Services**

Intake Services

Family Stability Services

Veteran Services

Aging and Adult Services

## **Judicial**

## **Public Safety**

Fire Rescue

Emergency Medical Services

Emergency Management

Animal Control

## **Public Works**

Solid Waste

Mosquito & Aquatic Weed Control

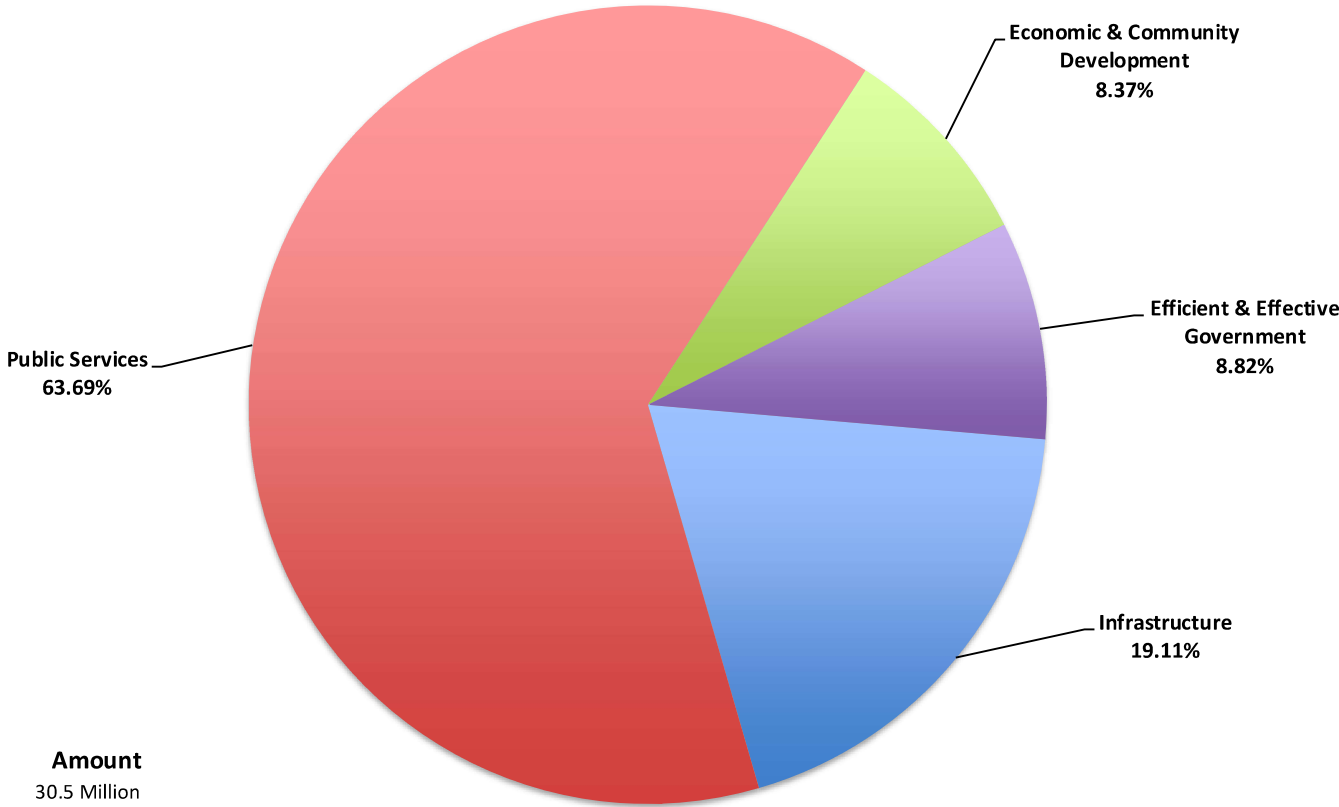
## **Utilities**

Water

Wastewater

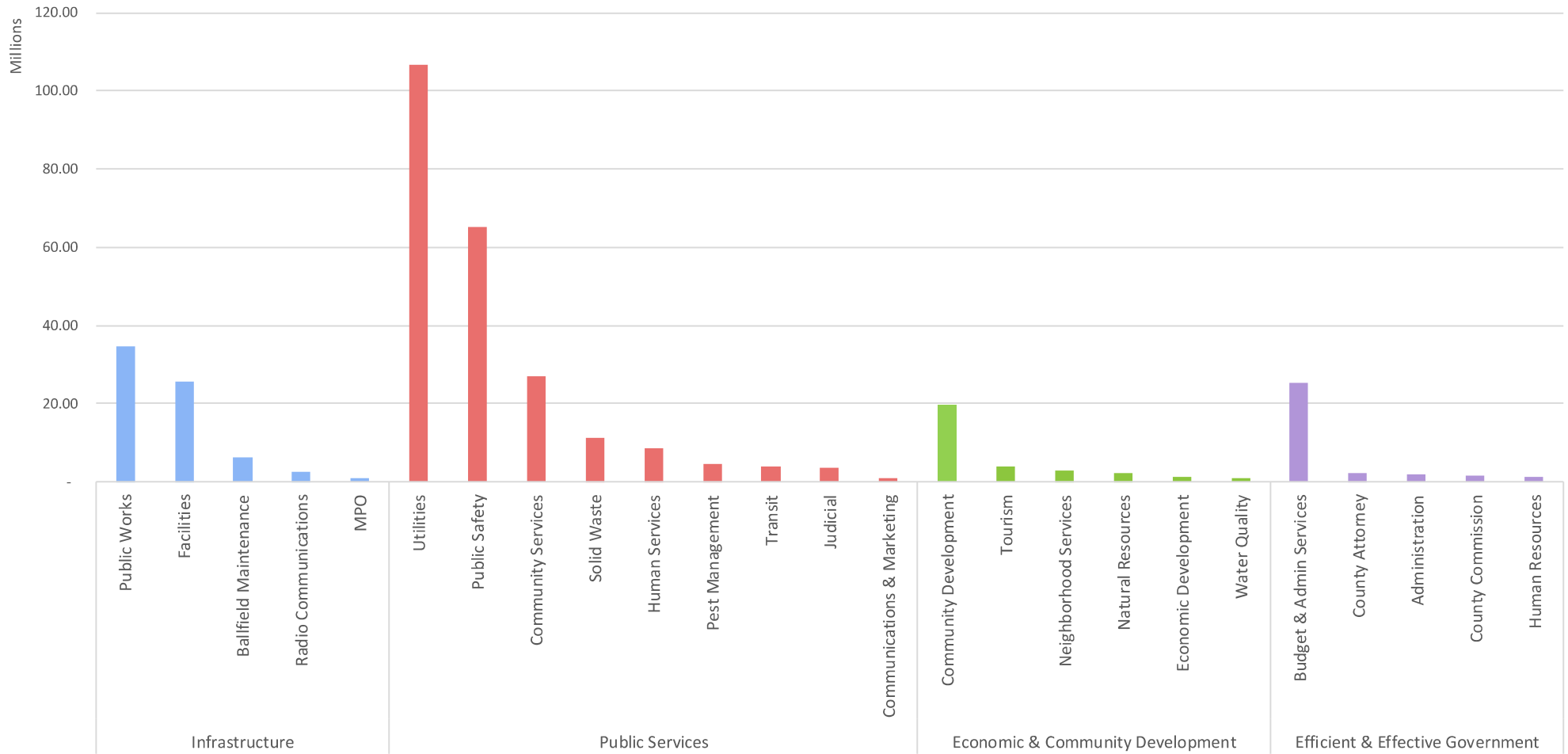


# FY24 Expenditures by Focus Area

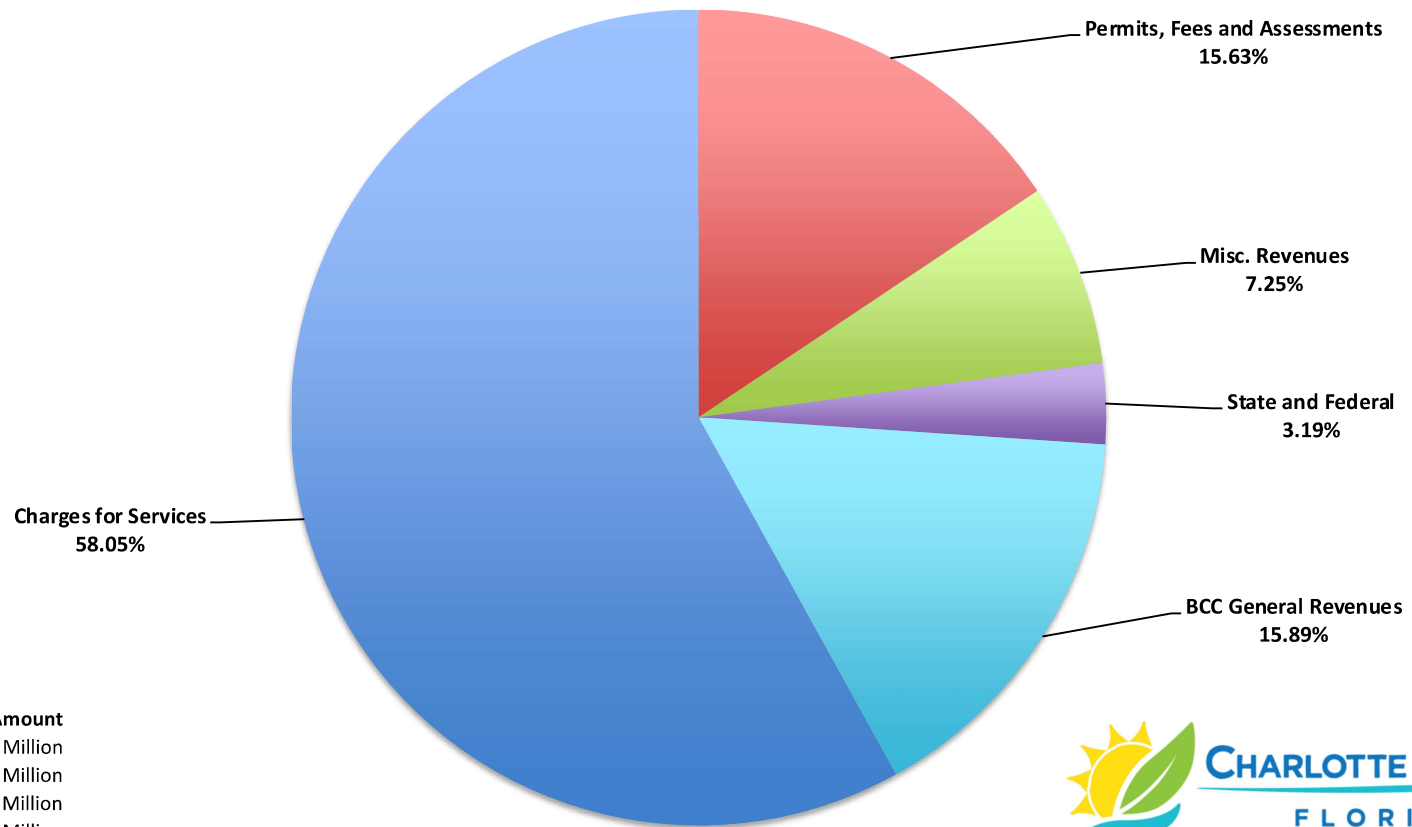


Focus Area	Amount
Economic & Community Development	30.5 Million
Public Services	231.7 Million
Infrastructure	69.5 Million
Efficient and Effective Government	32.1 Million

# FY24 Expenditures by Focus Area & Department



# FY24 Revenue Sources: Public Services

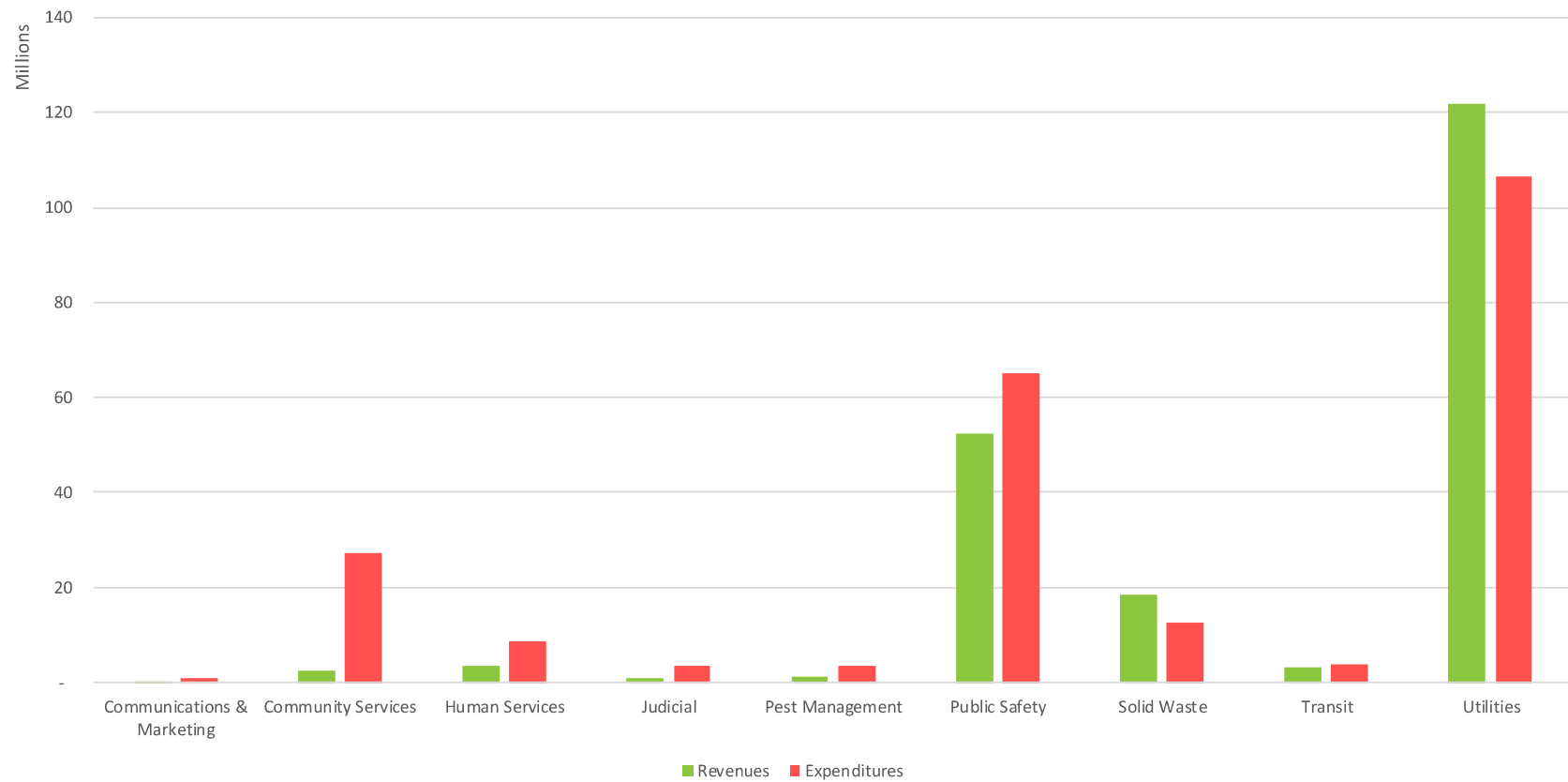


Funding Source	Amount
Charges for Services	134.3 Million
Permits, Fees and Assessments	36.2 Million
State and Federal	7.4 Million
BCC General Revenues	36.8 Million
Misc. Revenues	16.8 Million



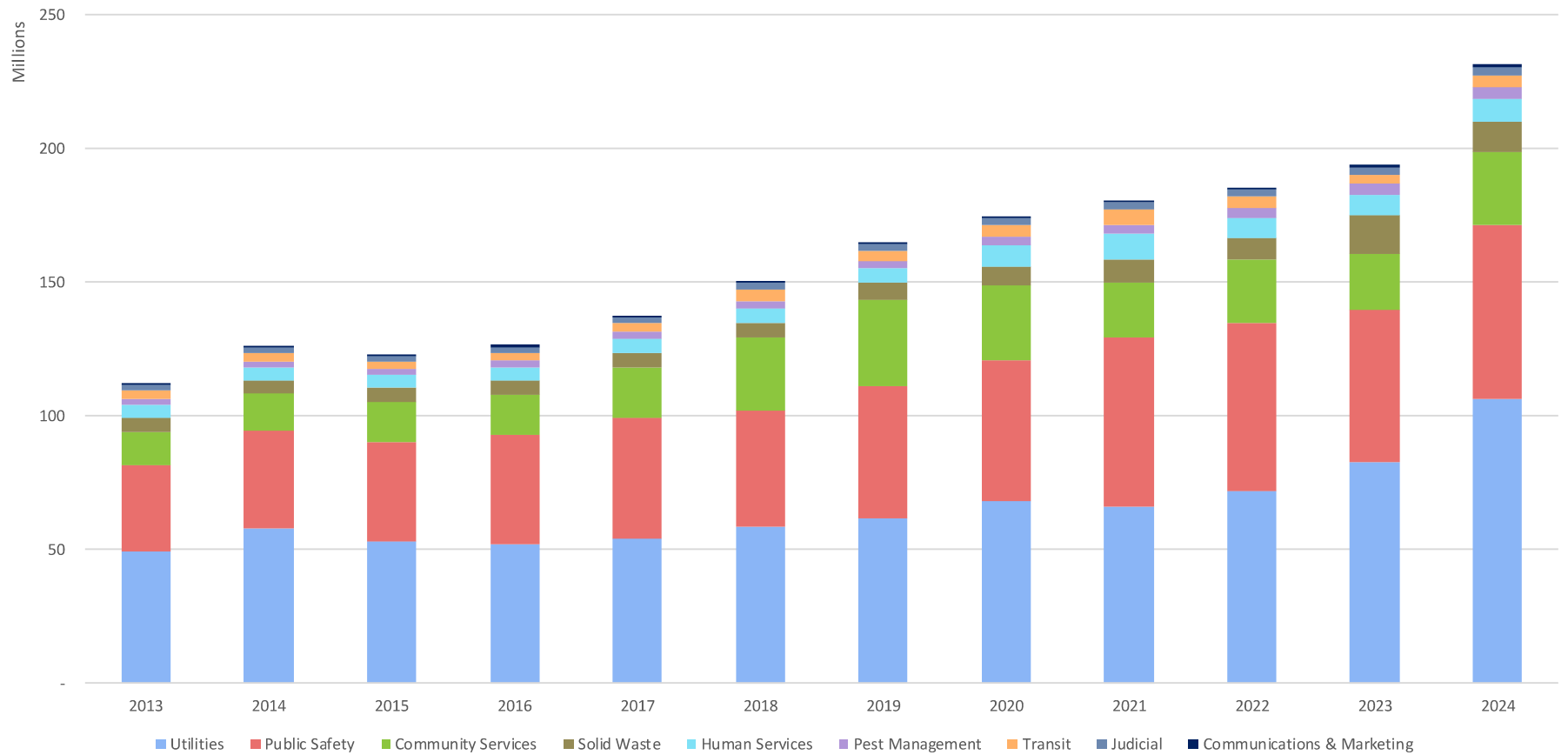
# Revenues vs Expenditures:

## Public Services



# Historical Trend

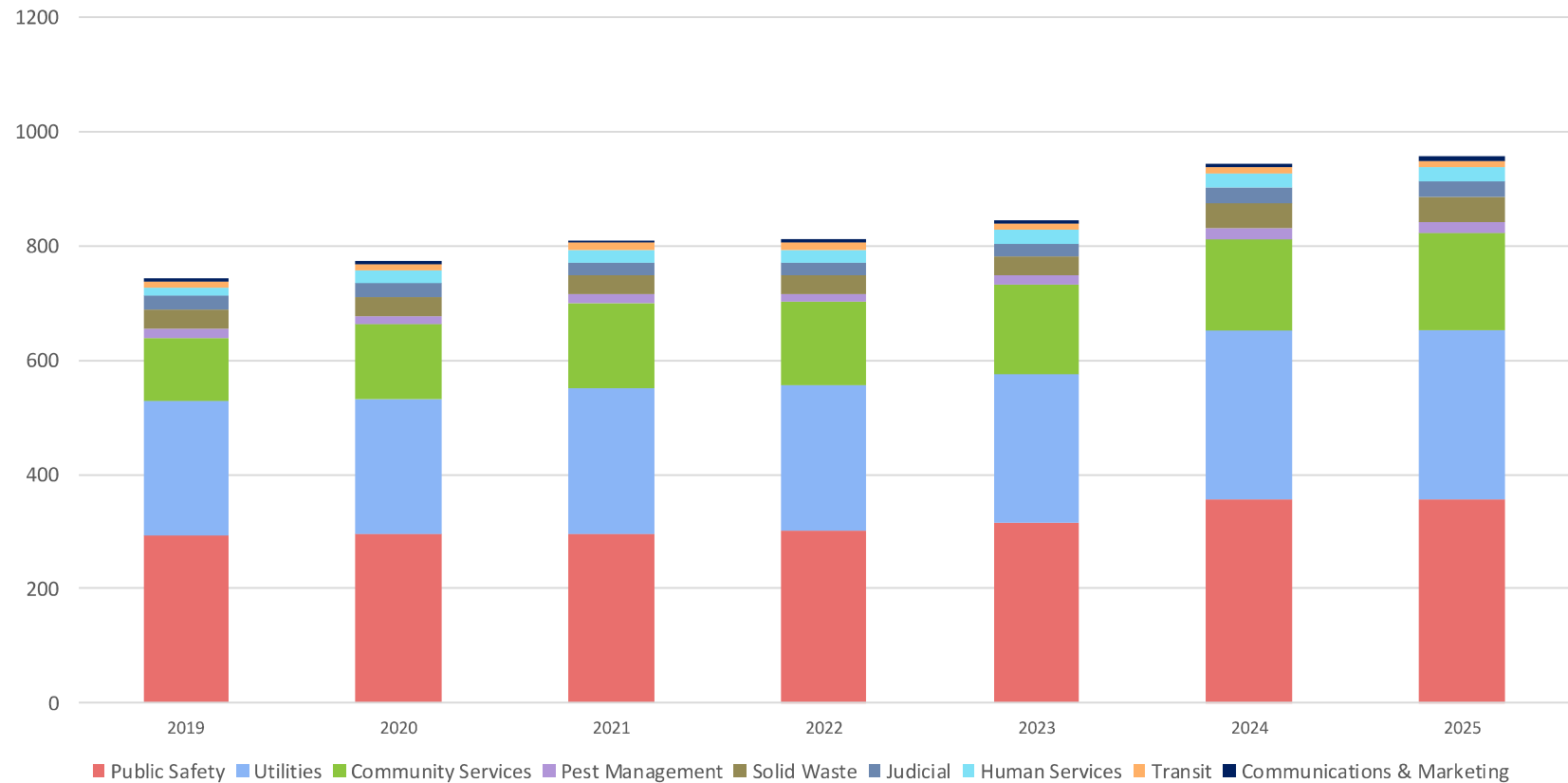
## Total Expenditures by Department



\*Unaudited

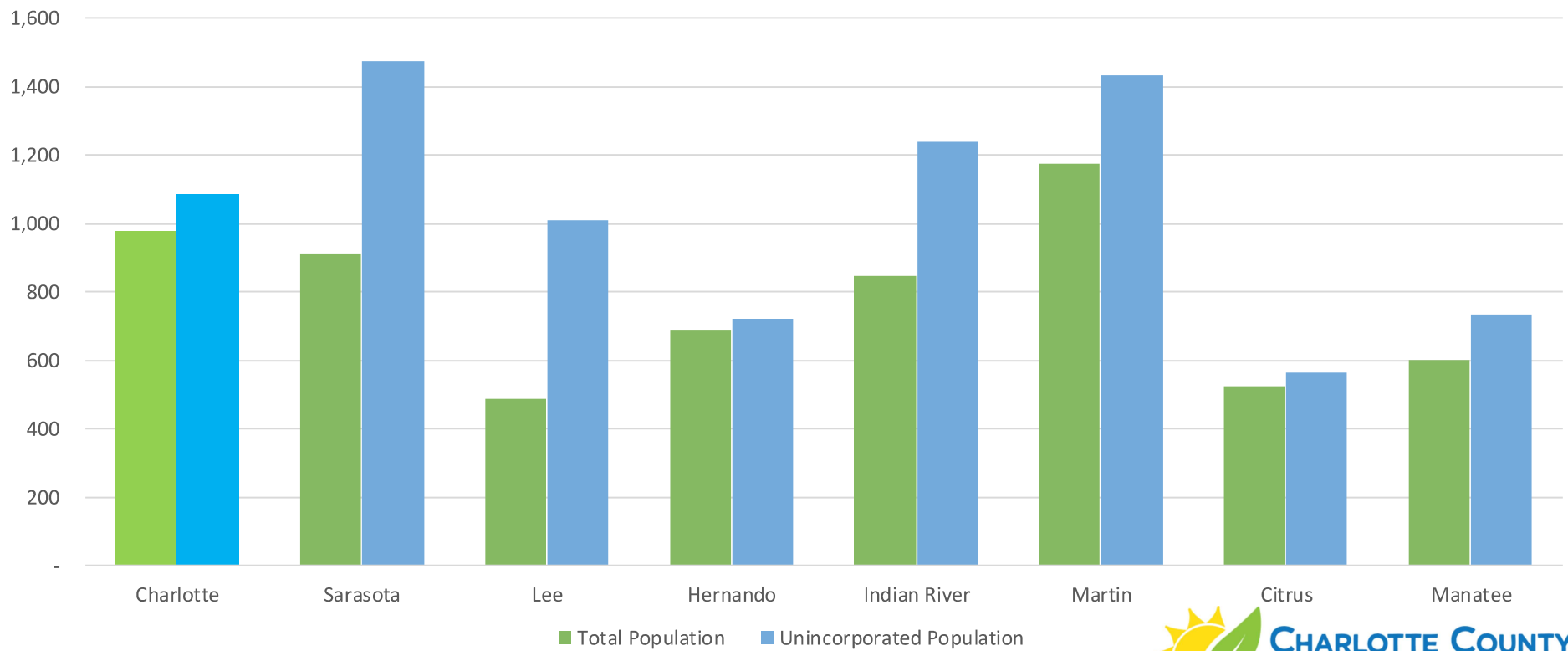
# Historical Trend

## Total FTE by Department



# Comparable Counties

\$ Spent Per Capita on Public Safety



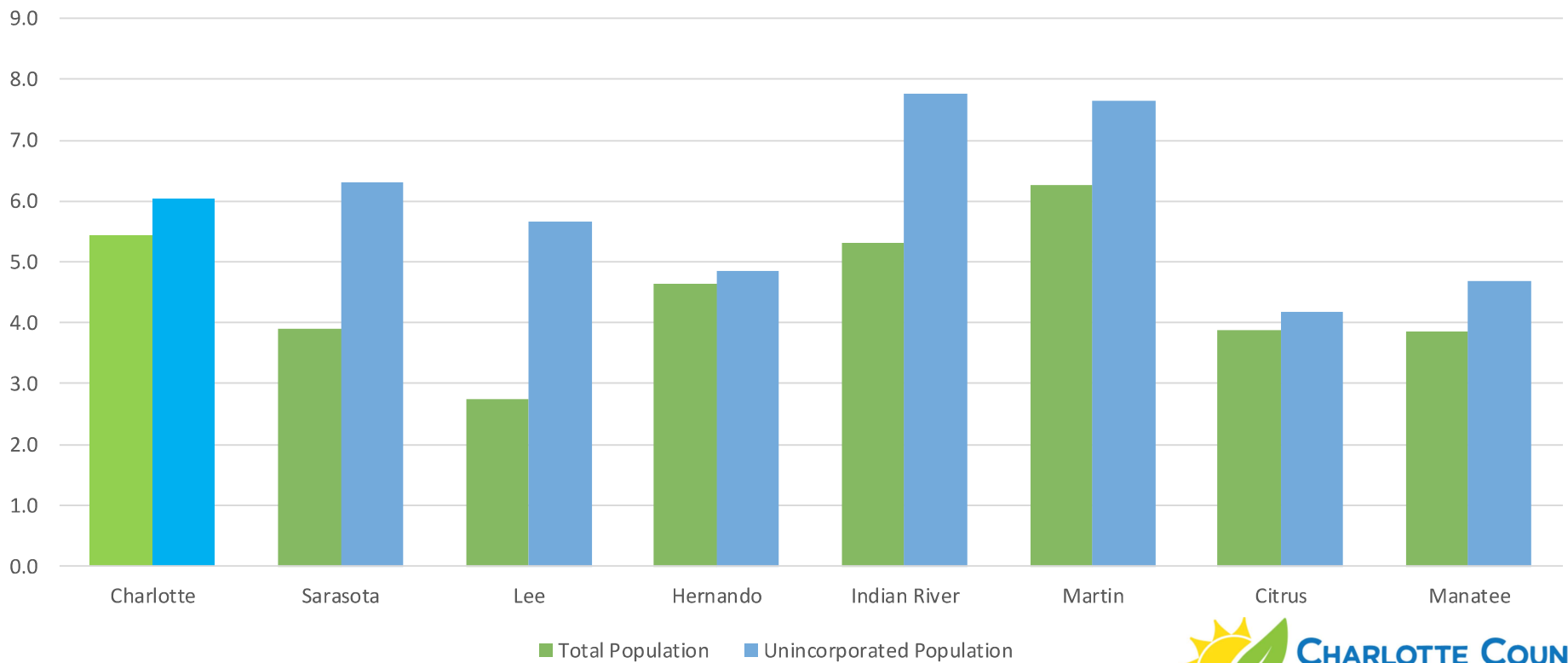
\*From published 2023 ACFR Reports





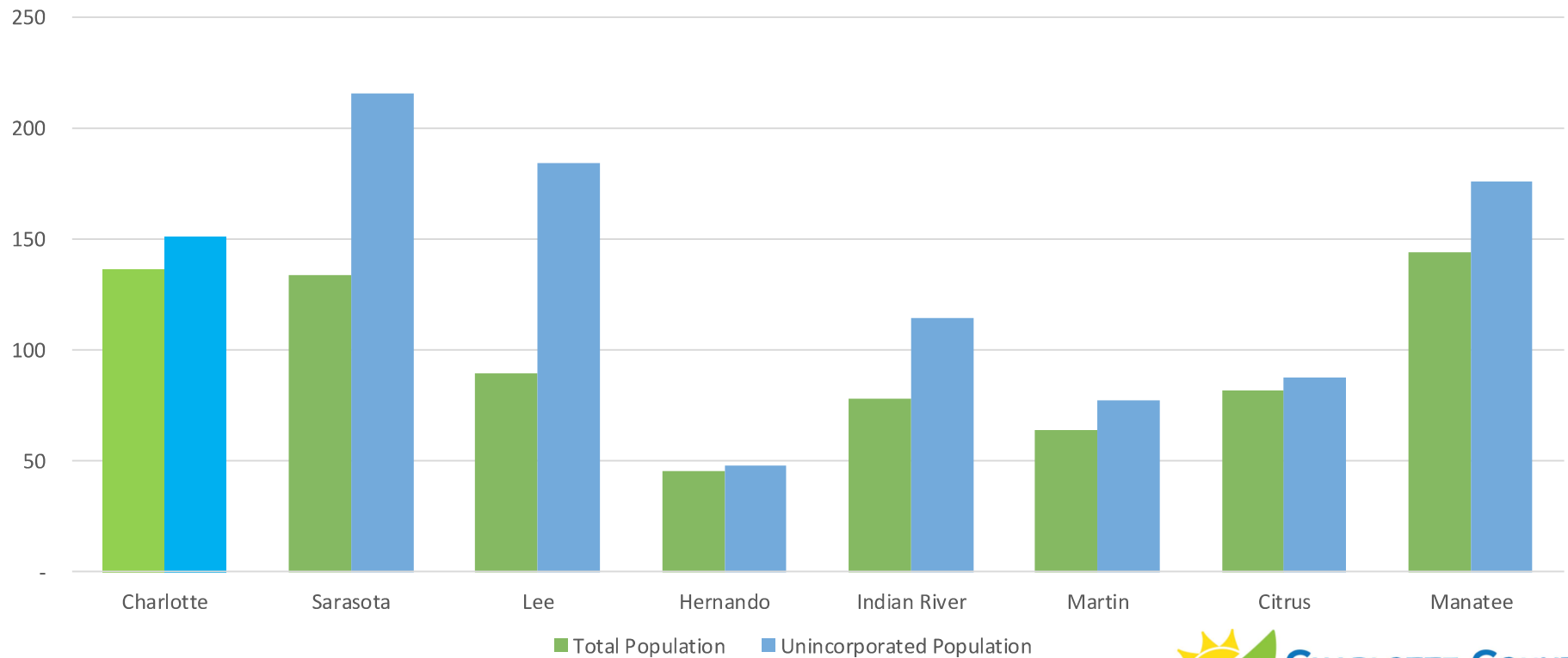
# Comparable Counties

FTE Per Thousand for Public Safety



# Comparable Counties

\$ Spent Per Capita on Human Services



# Comparable Counties

FTE Per Thousand for Human Services

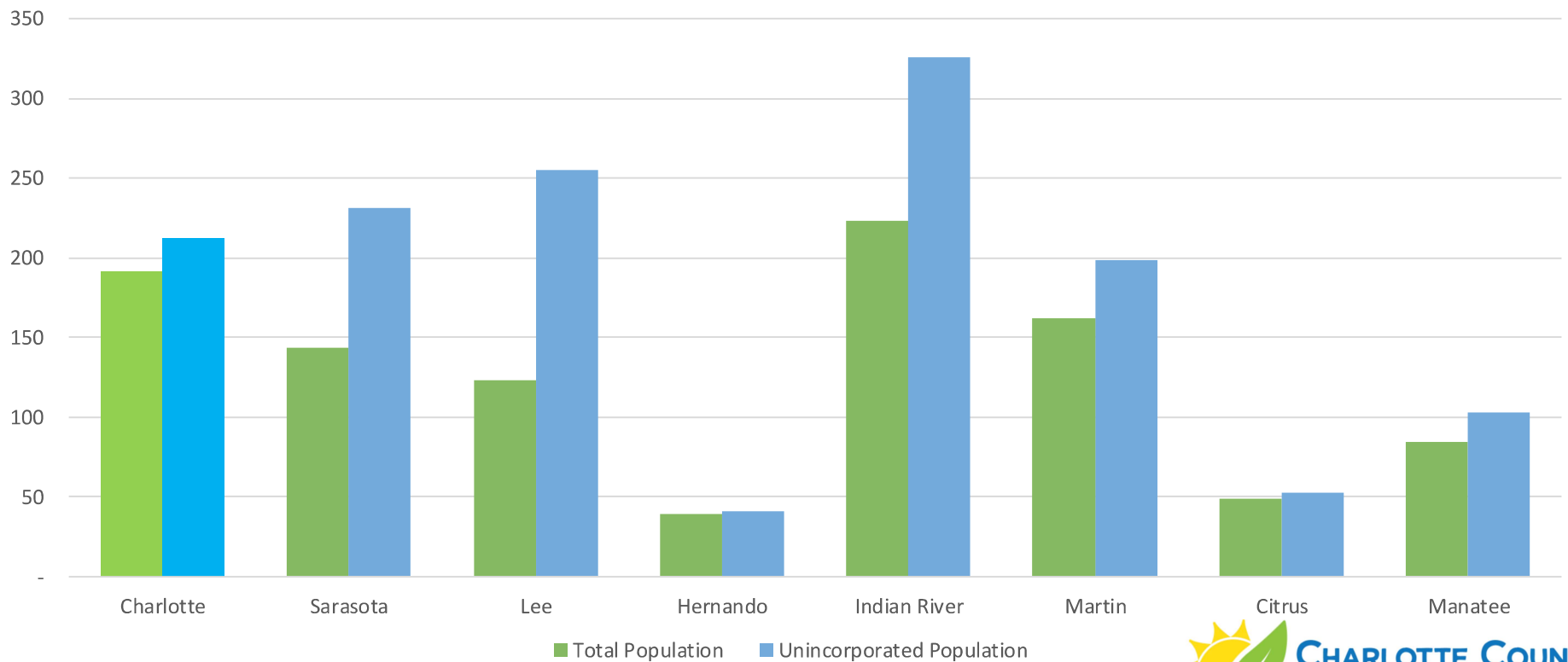


\*From published 2023 ACFR Reports



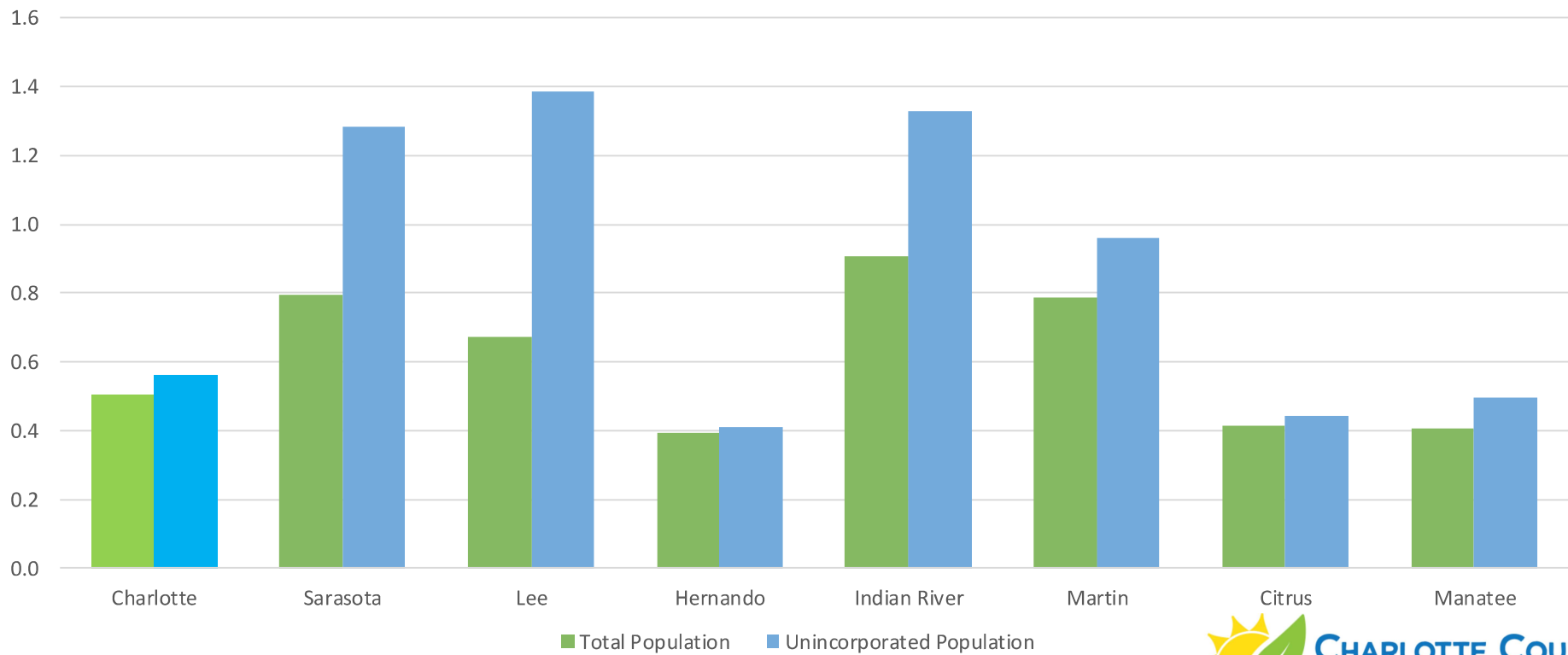
# Comparable Counties

\$ Spent per Capita on Culture & Recreation



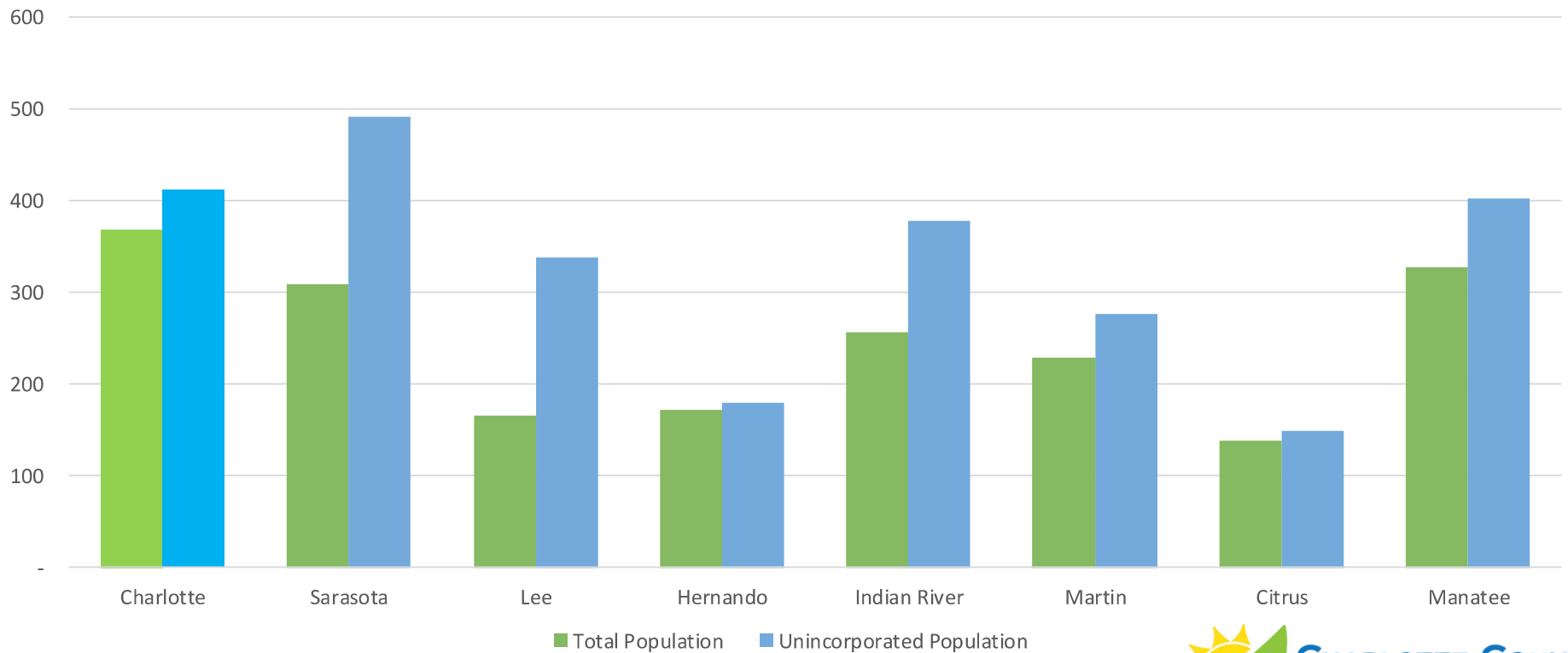
# Comparable Counties

FTE per Thousand for Culture & Recreation



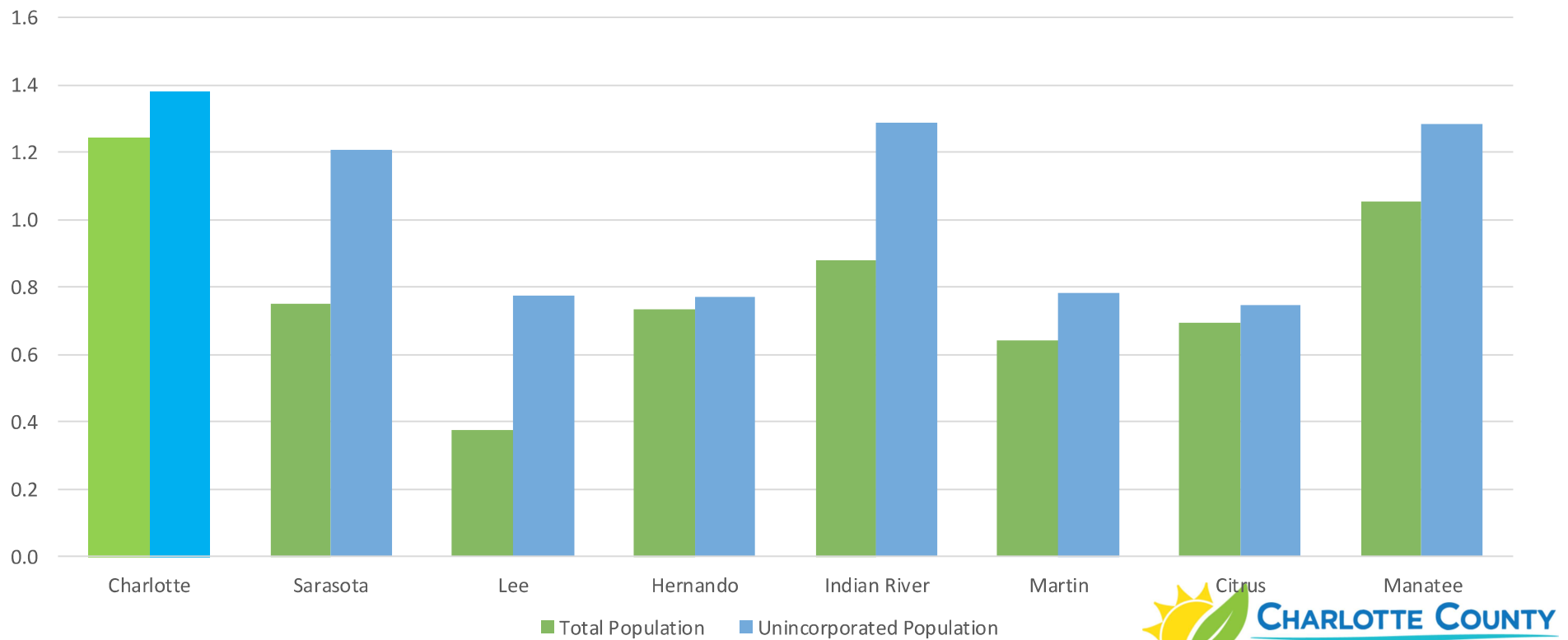
# Comparable Counties

\$ Spent Per Capita on Water & Sewer



# Comparable Counties

FTE Per Thousand for Water & Sewer

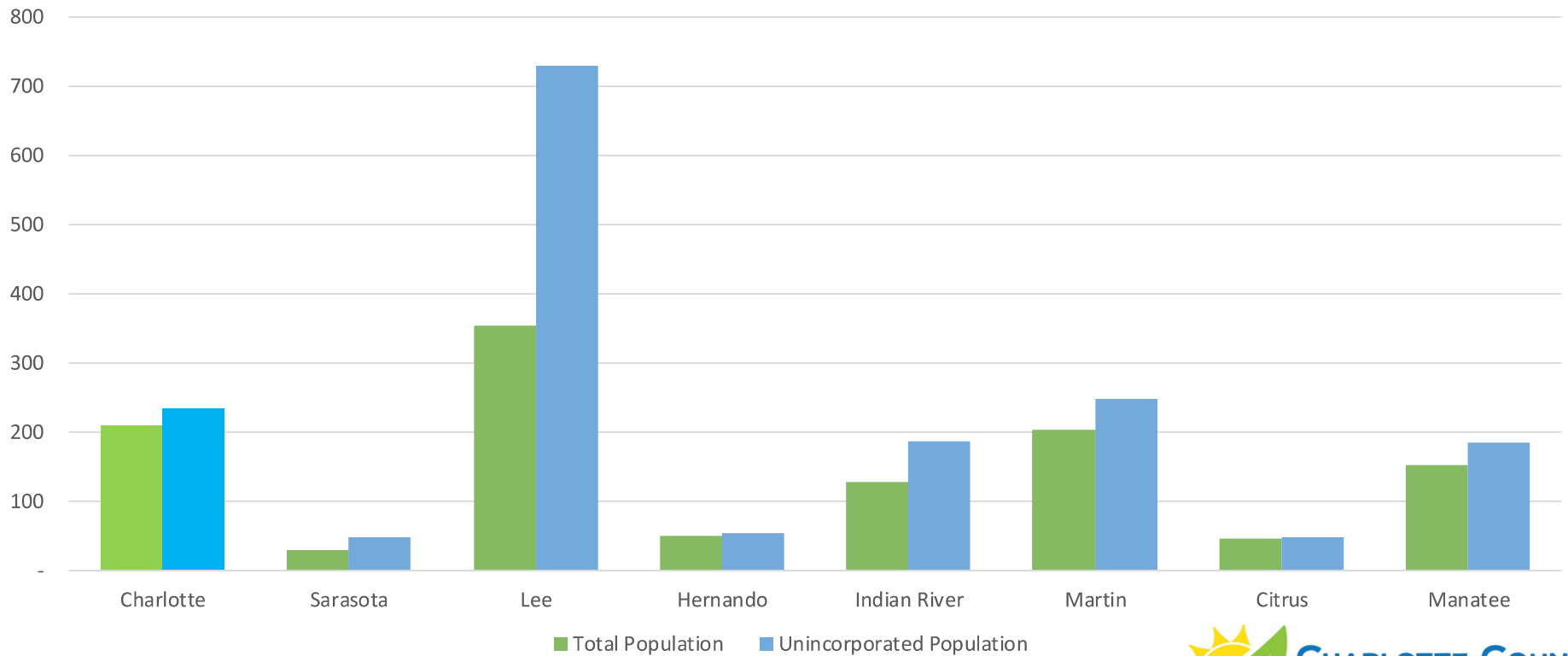


\*From published 2023 ACFR Reports



# Comparable Counties

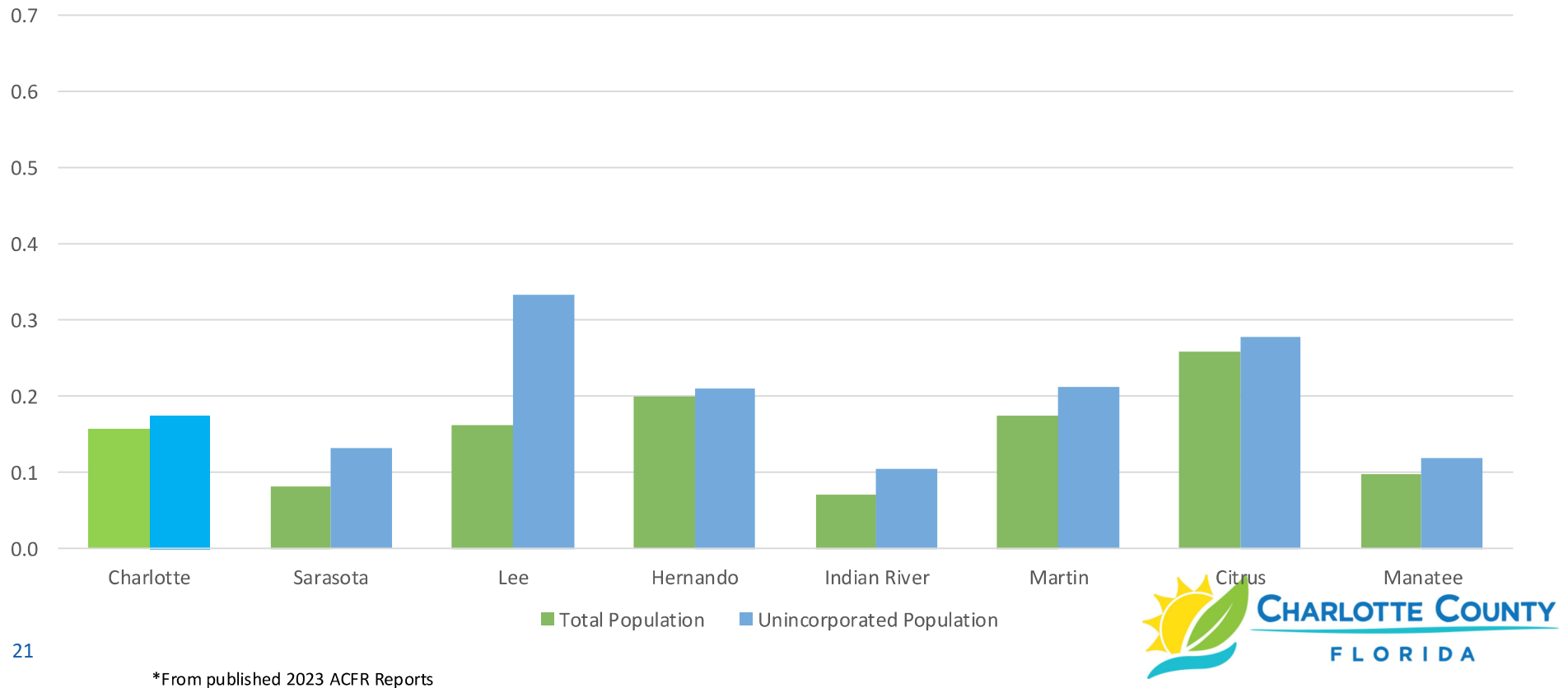
\$ Spent Per Capita on Solid Waste





# Comparable Counties

FTE Per Thousand for Solid Waste



# Population Data

Charlotte	Population	Percentage
Punta Gorda	20,410	10.00%
Unincorporated	183,716	90.00%
Total Population	204,126	100.00%

Indian River	Population	Percentage
Fellsmere	4,933	2.94%
Indian River Shores	4,512	2.69%
Orchid	531	0.32%
Sebastian	26,405	15.74%
Vero Beach	16,693	9.95%
Unincorporated	114,707	68.37%
Total Population	167,781	100.00%

Martin	Population	Percentage
Indiantown	6,664	4.09%
Jupiter Island	786	0.48%
Ocean Breeze	608	0.37%
Sewall's Point	2,038	1.25%
Stuart	19,264	11.83%
Unincorporated	133,487	81.97%
Total Population	162,847	100.00%

Citrus	Population	Percentage
Crystal River	3,491	2.15%
Inverness	7,860	4.84%
Unincorporated	150,889	93.00%
Total Population	162,240	100.00%

Lee	Population	Percentage
Bonita Springs	54,868	6.85%
Cape Coral	213,301	26.63%
Estero	37,507	4.68%
Fort Myers	97,711	12.20%
Fort Myers Beach	3,255	0.41%
Sanibel	5,946	0.74%
Unincorporated	388,401	48.49%
Total Population	800,989	100.00%

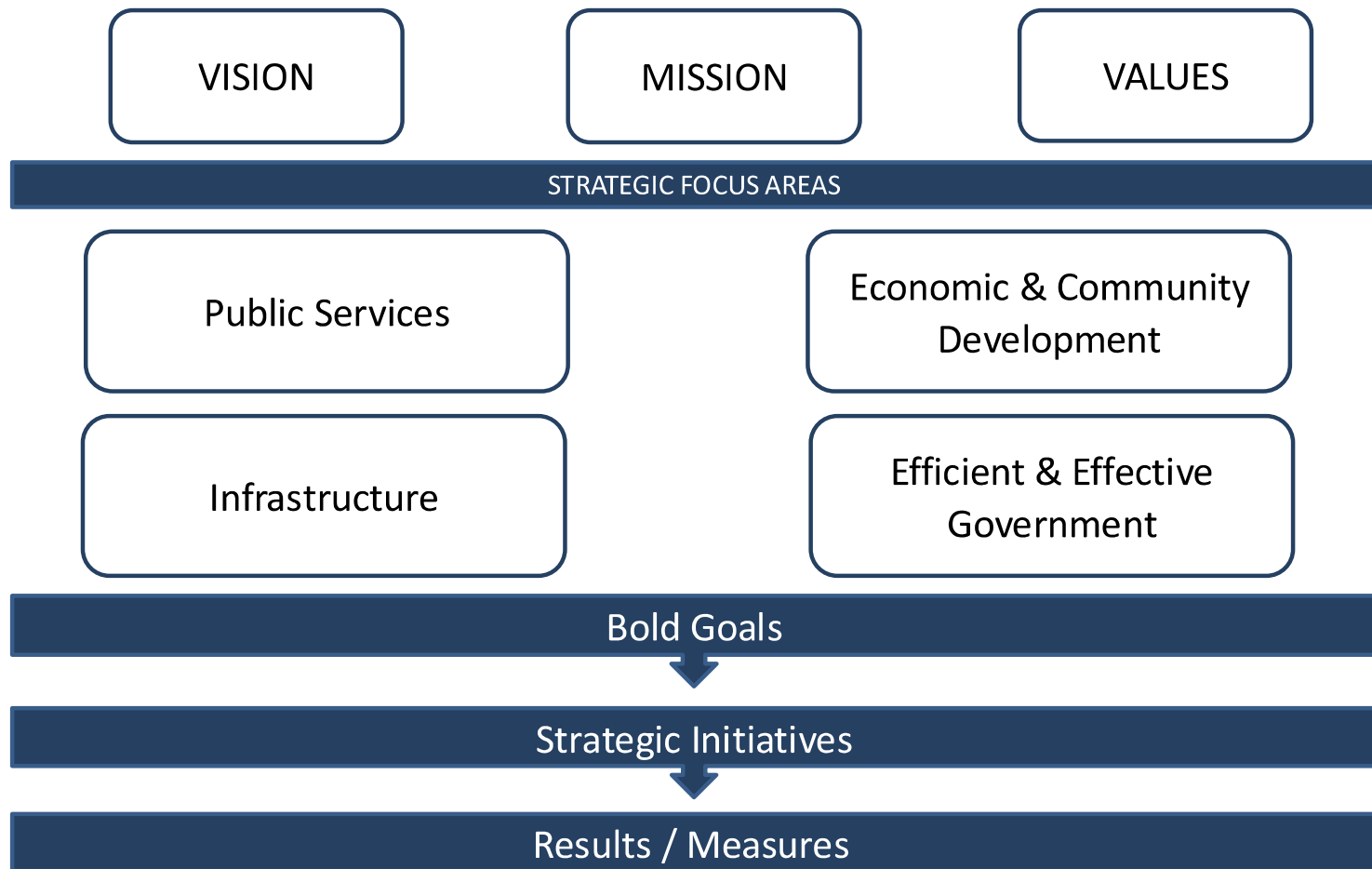
Sarasota	Population	Percentage
Longboat Key (part)	4,776	1.03%
North Port	86,552	18.64%
Sarasota	57,005	12.28%
Venice	27,793	5.99%
Unincorporated	288,097	62.06%
Total Population	464,223	100.00%

Hernando	Population	Percentage
Brooksville	9,566	4.68%
Unincorporated	194,699	95.32%
Total Population	204,265	100.00%

Manatee	Population	Percentage
Anna Maria	987	0.22%
Bradenton	57,253	13.02%
Bradenton Beach	902	0.21%
Holmes Beach	3,026	0.69%
Longboat Key	2,761	0.63%
Palmetto	13,927	3.17%
Unincorporated	360,710	82.06%
Total Population	439,566	100.00%

\*From published 2023 (BEBR) Bureau of Economic & Business Research Report





# Public Services

## Bold Goals

- Optimize organization based on Levels of Service
- Ensure data driven decision making in the delivery of services to a changing community
- Strengthen the resiliency and recovery capacity of the community
- Manage and communicate the complexities of the provision of public services

A stylized graphic featuring a yellow sun with rays and a green leaf, both with white outlines, set against a white background. The sun is positioned behind the leaf, and a blue wavy line is at the bottom.

Optimize Organization based on  
Levels of Service  
&  
Ensure data driven decision making in the  
delivery of services to a changing  
community



# Levels of Service

TRANSIT								
Levels of Service - 6 Year Metrics								
Public & Transportation Disadvantaged (TD)								
Who is your primary Customer?	General public within service area							
What is the primary service they receive from you?	Transporation from point A to point B							
What is the main aspect of the service they care about?	Excellent Customer Service, Safe, Efficient Scheduling and Reliable Transportation							
How do we measure "what customers care about"?	What is (or can be) measured?	What is the source of this data?	2019	2020	2021	2022	2023	2024
Excellent Customer Service/Safety	% of Rider satisfaction	Local Coordinating Board (LCB) Annual Transportation Disadvantaged (TD) Rider Survey; Transit Development Plan (TDP) Rider and General Public Surveys (FY19 includes only Public Transportation)	85%	96%	98%	89%	90%	92%
	# of concerns	Compliment & Concrern Sharepoint data collection system	99	27	17	67	51	63
Efficient Scheduling	Total calls	Phone system	84,114	64,749	43,798	36,799	38,345	66,009
	Average queue time		4:09	7:50	5:15	4:18	2:24	0:57
	Average handling time		5:53	3:55	2:36	3:34	5:05	2:20
Reliability	% of Trips Completed Not More than 15 mins beyond window	Scheduling software	87%	86%	89%	92%	91%	95%
	# of Trips per Year		130,125	86,149	56,795	60,804	58,920	85,119
	# of Trips per Hour		2.56	2.39	2.26	2.10	2.20	2.42

# Data Collection

- **Public Safety**
  - Community Risk Assessment & Standard of Cover – 2023
  - Department Strategic Plan - 2024
- **Utilities**
  - Manpower Study – 2023
  - Rate Model – annually
- **Community Development**
  - Metro Forecasting – annually
- **Community Services**
  - Parks Master Plan – 2024
  - Library Master Plan – near future
- **Public Works**
  - TBD - near future



# Metro Forecasting

## 2024 Population Forecast

Population Forecast								
	2024	2025	2030	2035	2040	2045	2050	9995
Babcock Ranch	7,592	9,267	20,788	32,289	38,371	40,559	41,233	41,513
Burnt Store Road	5,564	6,700	10,084	14,403	19,269	22,822	23,837	36,597
East	18,752	19,191	21,817	23,523	25,102	26,647	27,791	55,940
Mid	104,629	107,256	115,698	122,699	128,535	133,835	138,777	200,662
Punta Gorda	25,200	25,559	27,081	28,664	30,241	31,592	32,694	36,661
West	50,687	51,598	56,411	61,606	66,819	71,854	76,754	121,647
Sum	212,424	219,571	251,879	283,184	308,337	327,309	341,086	493,020



# Population Growth Exercise

Department  Division

	2024	2025	2030	2035	2040	2045	2050	Buildout
Babcock Ranch	7,592	9,267	20,788	32,289	38,371	40,559	41,233	41,513
Burnt Store Road	5,564	5,949	7,762	10,649	14,982	19,401	21,435	35,374
East-County	18,752	19,203	21,872	23,612	25,214	26,770	27,912	48,005
Mid-County	104,629	107,258	115,709	122,716	128,551	133,853	138,794	200,560
Punta Gorda	25,200	25,535	26,977	28,324	29,606	30,754	31,767	35,695
West-County	50,687	51,598	56,411	61,606	66,819	71,854	76,754	121,647
County-Wide	212,424	218,810	249,519	279,196	303,543	323,191	337,895	482,794

<b>Infrastructure</b>
Infrastructure needed (including structural needs and technology).
<b>Service Delivery/Operations</b>
Changes in Levels of Service, Maintenance and impacts to operations.
<b>Staffing</b>
Staffing changes needed. I.e. # of FTE and geographic locations of staff.

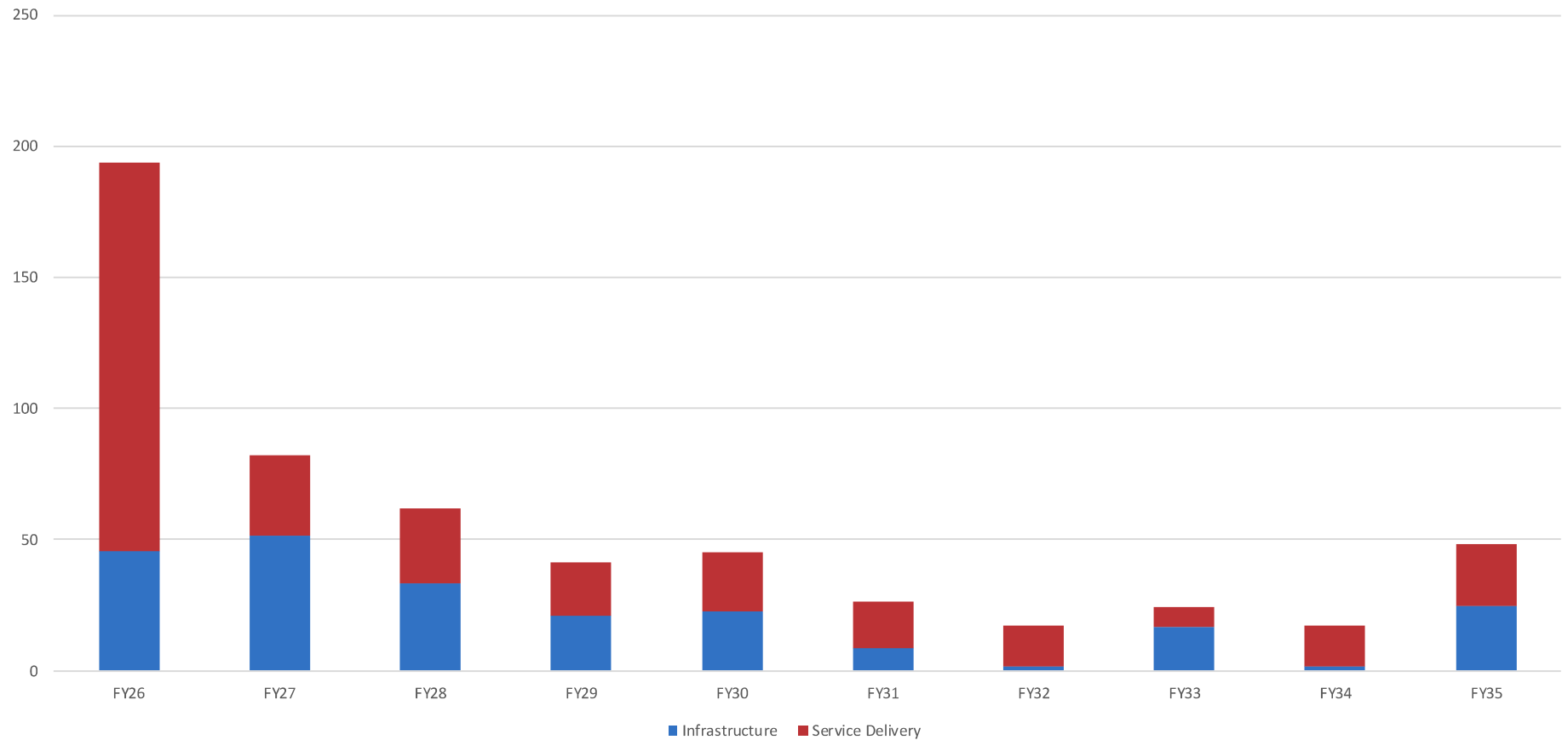


Indicate below, by region and area of impact, what specific issues you anticipate due to the upcoming population increases forecasted by IGM.

Year	Population Forecast	Area of Impact	Babcock Ranch	Burnt Store Road	East-County	Mid-County	Punta Gorda	West-County
2024	212,424	Current Population	7,592	5,564	18,752	104,629	25,200	50,687
2030	249,519	Forecast	Population increased by 13,196 - Increase of 173.81% over current population	Population increased by 2,198 - Increase of 39.5% over current population	Population increased by 3,120 - Increase of 16.6% over current population	Population increased by 11,080 - Increase of 10.6% over current population	Population increased by 1,777 - Increase of 7.1% over current population	Population increased by 5,724 - Increase of 11.3% over current population
		Infrastructure						
	17%	Service Delivery						
		Increase over current population						
2035	279,196	Forecast	Population increased by 24,697 - Increase of 325.3% over current population	Population increased by 5,085 - Increase of 91.4% over current population	Population increased by 4,860 - Increase of 25.9% over current population	Population increased by 18,087 - Increase of 17.3% over current population	Population increased by 3,124 - Increase of 12.4% over current population	Population increased by 10,919 - Increase of 21.5% over current population
		Infrastructure						
	31%	Service Delivery						
		Increase over current population						

# Long Range Operational Planning

## Staffing Needs



# Service Delivery

## New Position Requests

### FY26

#### **Budget & Admin. Services**

Transit (2)

#### **Communications (2)**

#### **Community Services**

Libraries & Historical (6)

Recreation (35)

#### **Human Services**

Family Stability & Resiliency (3)

#### **Public Safety**

Fire Rescue & EMS (18)

Emergency Management (1)

Animal Control (1)

#### **Utilities (7)**

### FY27

#### **Budget & Admin. Services**

Transit (4)

#### **Communications (1)**

#### **Public Safety**

Fire Rescue & EMS (4)

Emergency Management (1)

#### **Utilities (5)**



# County Fee Policy

## Purpose:

Ensure county service fees reflect true costs, support fiscal sustainability, and align with affordability and policy goals

## Scope:

Applies to all departmental user fees not otherwise established by schedule, statute, ordinance, or resolution

## Key Policy Elements:

- **Annual Indexing:** Fees adjusted annually with County Administrator approval
- **External Review Cycle:** Reviewed annually; full fee analysis every 4 years aligned with the budget process
- **Transparency:** Approved fee schedules published publicly
- **Accountability:**
  - **Fiscal Services:** Contractor management, report facilitation
  - **Departments:** Data provision, compliance
  - **County Administrator:** Consolidates recommendations for Board





Strengthen the resiliency and  
recovery capacity of  
the community



CHARLOTTE COUNTY  
FLORIDA

# Resiliency and Recovery

## **Situation:**

The frequency and intensity of disasters experienced by Charlotte County in recent history places us in a continuous cycle of response and recovery.

# Resiliency and Recovery

## **Mission:**

Align efforts throughout the organization to embrace the response and recovery role, while continuously enhancing our organizational and community resiliency through innovation, education, investment and strategy.



# Resiliency and Recovery Goals

- **Goal #1:** Continue to foster a “Culture of Preparedness” that embraces resiliency in all things we do.
- **Goal #2:** Enhance the overall resiliency of our organization and community through a coordinated Recovery process.
- **Goal #3:** Create standards and processes that streamline our Recovery and meet the requirements of external agencies.
- **Goal #4:** Utilize and expand the collective knowledge and resources of the organization to overcome obstacles.
- **Goal #5:** Create solutions and leverage best practices that eliminate or reduce the impacts of future disasters through mitigation activities.





# Resiliency and Recovery Groups

## **Community**

- Human Resiliency/Recovery
- Economic and Business Resiliency/Recovery

## **Organizational**

- Financial Resiliency/Recovery
- Environmental/Historical Resiliency/Recovery
- Infrastructure Resiliency/Recovery

# Group Tasks

- Represent respective departments as subject matter expert and primary point of contact for all Resiliency and Recovery related activities
  - Damage Assessment coordination
  - Staff the Emergency Operations Center when transitioned to Recovery
  - Coordinate recovery activities post disaster on behalf of department
  - Local Mitigation Strategy Working Group participation
  - Recovery/Resiliency training coordination
  - Identify best practices, develop strategies, refine workflows and work collaboratively to address common or inter-related issues
  - Establish project reporting standardization to provide situational awareness and maintain transparency.
  - Continually refine processes to enhance efficiencies and adjust to the ever-changing landscape.

# Resiliency through Planning and Mitigation

- Local Mitigation Strategy Workgroup participation
  - Establish priorities
  - Data driven process using historical data and studies
  - Collaborative project development
  - Leverage both traditional funding sources and non-traditional
  - Nature-based/Green solutions
  - Review and adopt applicable best practices
  - Vulnerable population outreach and education



# Emergency Management's Role

- Coordination (Internal and External)
  - Leverage the internal expertise within our departments and partners
  - Identify training
  - Collaborative strategy development
  - Interpret and communicate national, regional and statewide best practices and standards



A stylized logo featuring a yellow sun with a white outline, a green leaf with a white outline, and a blue wave-like shape at the bottom.

Manage and communicate the complexities of the provision of public services



CHARLOTTE COUNTY  
FLORIDA

# Communications Department

- Reach people how they want to be reached
- Traditional media, social media, streaming, web
- Internal communication
- Event planning
- Strategic communication

# Charlotte County Website www.CharlotteCountyFL.gov

Reporting on Jan. 1, 2024 to Dec. 31, 2024 unless otherwise noted.

## Webpages with the Most Visits

727,741	Home
478,439	Know Your Zone
139,757	Building Online Services
137,683	Building Permits
137,392	Utilities Billing

## Most Popular Day

Oct. 7, 2024:

387,071	Website views
139	Website Admins
1183	webpages
2015	calendar events
60	news releases active
129	projects

## PDF Downloads

Total Downloads:

**543,642**

Top PDF Documents:

Evacuation Zones  
Evacuation Routes  
Flood Insurance Rate Map  
Disaster Planning Guide  
Recreation Center Calendars  
Permit Inspection Information  
Curbside Collection Holiday Schedule  
Pool Calendars  
Utilities Availability Form  
Residential Curbside Service  
Inspections List

**5,649,572**

Total Visits

**5,491,594**

Views from the U.S.

**1,438,253**

Unique Users

**1 min 24 sec**

Average time  
on a page

**22,227,829**

Total times a Google  
search included our site  
in the results

# Communications & CC-TV

## Constant Contact Emails sent

565,923

52% open rate

16% click rate

## Emails Opened 273,880

## Compare 2024 to 2023

236% ▲ sent

181% ▲ clicks

227% ▲ opened

324% ▲ bounces

Open rate is 16% higher  
than industry average

## CC-TV Granicus Overview

77

Board Meetings

70

Original Videos

8482

OTT Live Stream Views

5:27:25

of Original Vid

## CharCoCares

Unique Opt-Ins

54,776

Number of subscribers  
of all time, and does not  
include opt-outs.

New Subscribers

959

Messages sent

24

## Charlotte County, FL App

New app launched in July 2024

## Top Submitted Requests

275 Drainage

136 Mosquito

76 Pothole

62 Garbage Service

61 Illegal Dumping

57 Brush

57 Lighting Repair

49 Utilities Department Service

## Service Requests (July 14 - Dec. 31)

1,617

49 Engineering/Road Projects

48 Yard Trimmings

40 Code Compliance

35 Permitting



# Social Media

## All Platforms

Posts	
8,084	▲11%
Impressions	
56,137,650	▲12%
Engagements	
3,441,230	▲66%
Video Views	
9,069,373	▲131%
New Followers	
55,142	▲30%
Total Followers	
234,596	

One person may follow multiple accounts. Does not include Nextdoor.

## Instagram

Posts	2,580,669 ▲21%
4,006,279 ▲4%	Video Views
Impressions	3,171 ▲79%
48,233 ▼65%	Total Followers
Engagements	18,482 ▲21%

## X (Twitter)

Posts	
1,157 ▼4%	
Impressions	
835,048 ▲124%	
Engagements	
33,964 ▲137%	

## Nextdoor

Posts	
1,047 ▲39%	
Impressions	
6,668,679 ▲96%	
Engagements	
13,344 ▲6%	

## Facebook

Posts	
4,235	▲17%
Impressions	
42,410,732	▲29%
Engagements	
3,328,717	▲72%
Post Link Clicks	
104,919	▼58%
Video Views	
6,189,045	▲164%
New Followers	
49,177	▲34%
Total Followers	
193,128	▲34%

# Public Service Highlights

- Human Services
- Parks
- Emergency Medical Services
- Nonprofit Funding
- Judicial Funding

# Human Services

# Case Study: A Veteran's Path to Hope



May 2024: Veteran visits FSC seeking food stamp support; living in a converted camper with no water or electricity. Veteran Services Division submitted a benefits review.

Income was \$175 per month-increased to \$3831 per month.



Veteran Services Division referred the to the Gulf Coast Partnership for Coordinated Entry into housing.

February 2025: Veteran expresses readiness for housing; linked to St. Vincent de Paul and enrolled in SSVF the same day.



Approved for housing and VA benefits in one day; moves forward with \$750/month rent via Shallow Subsidy Grant.

Outcome: Stable income, safe housing, and a path to long-term recovery enabled by integrated FSC services.

# Program Innovation: Harmony in the Family

Pilot Program in development between Florida Sheriffs Youth Ranch, Charlotte County Sheriff's Office, and the Boys & Girls Club of Charlotte County.

Family Engagement Day and 2-day Connections Camp

Main Objective:

Harmony in the Family aims to strengthen family connection and develop skills to empower families and enhance community well-being.

Developmentally appropriate communication, embracing perspective differences, coping skills, with a split schedule format for children and parents.

Curriculum Focus Areas:

- Communication
  - Tone, cadence and clarity-communicating the why
  - Clear, concise, considerate communication
  - The power of sharing
- Emotional Regulation
  - The power of being introspective
  - Recognizing emotional cues
  - Coping skills
- Trust
  - Taught through Challenge Course activities
- Connection: Parent and Child
  - Building trust through play

60 participants in 2 sessions offered so far

# System Improvement: Community Organizations Active in Disaster

## COAD Committees:

- Food & Shelter Committee
- Crisis Response Committee
- Volunteer Management Committee
- Donations Management Committee
- Long-Term Recovery Committee
- Health Care Committee
- Communications Committee
- Spiritual Care Committee



## Participants:

Over 160 local, state, national and international partners

## Mission:

The Charlotte County COAD unites community organizations to communicate, coordinate services, address unmet needs, and provide training, financial assistance, supplies, and resources before, during and after disasters.

# Community Impact: Senior Socials

## **Purpose:**

To address social isolation and provide valuable information to seniors and veterans

## **Frequency:**

Quarterly events held at the FSC

## **Attendance:**

Over 200 attendees

## **Past Themes:**

Christmas Party  
Spring Renewal  
Beat the Heat  
A Time for Togetherness

## **Partners:**

- Punta Gorda Housing Authority
- Career Source of Southwest Florida
- Area Agency on Aging of Southwest Florida
- Empath Health
- Charlotte County Transit
- Charlotte County Department of Health
- Veterans Administration
- Senior Friendship Centers
- United Way of Charlotte County
- Charlotte County Aging and Adult Services
- Charlotte County Veteran Services
- DCF-Adult Protective Services
- Gulf Coast Partnership

## **Presentations and Outreach:**

Emergency Management  
Transit Division  
Department of Health

## **Activities:**

Painting  
Photo booth  
Tai Chi  
Live music  
Lunch

## **Future plans include:**

Technology navigation training  
Veteran recognition and celebration pinning





# FAMILY SERVICES CENTER





# Parks



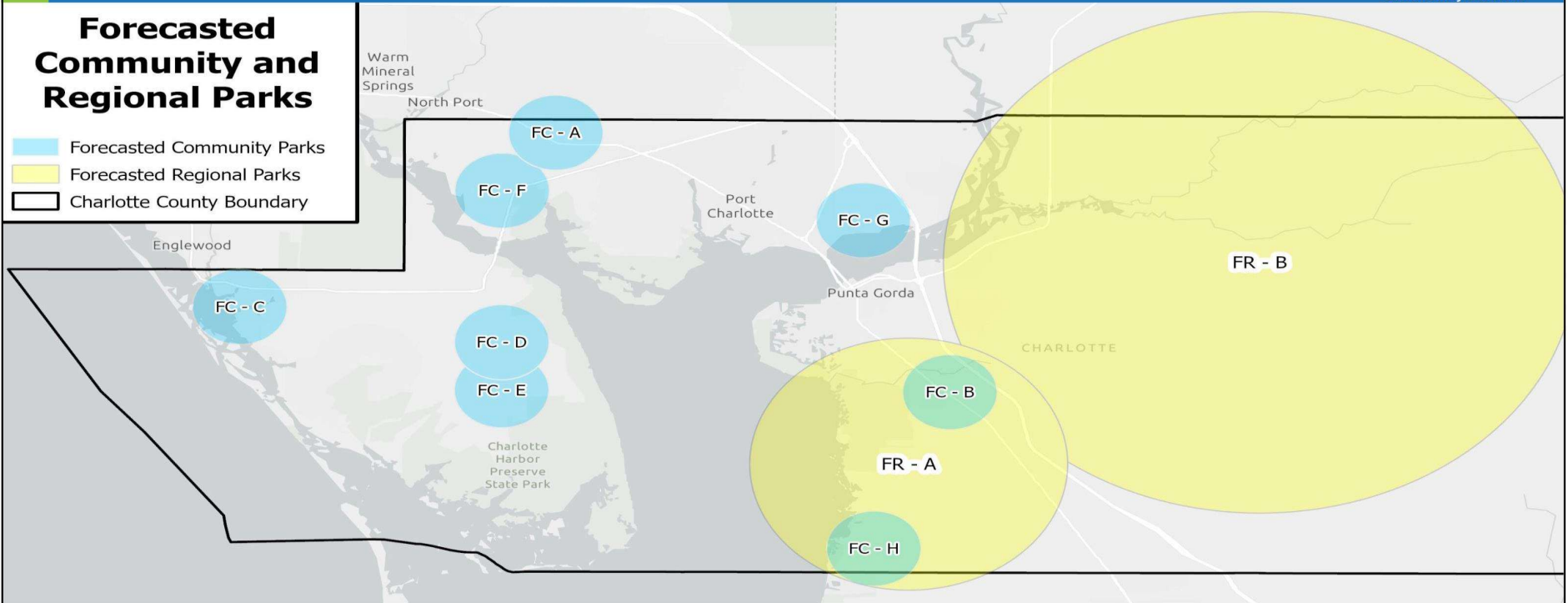
# CHARLOTTE COUNTY

Figure 6 - Forecasted Community and Regional Parks



## Forecasted Community and Regional Parks

- Forecasted Community Parks
- Forecasted Regional Parks
- Charlotte County Boundary



**PARKS & Recreation**  
**MASTER PLAN**  
 "Get Up, Get Out, Get Active"



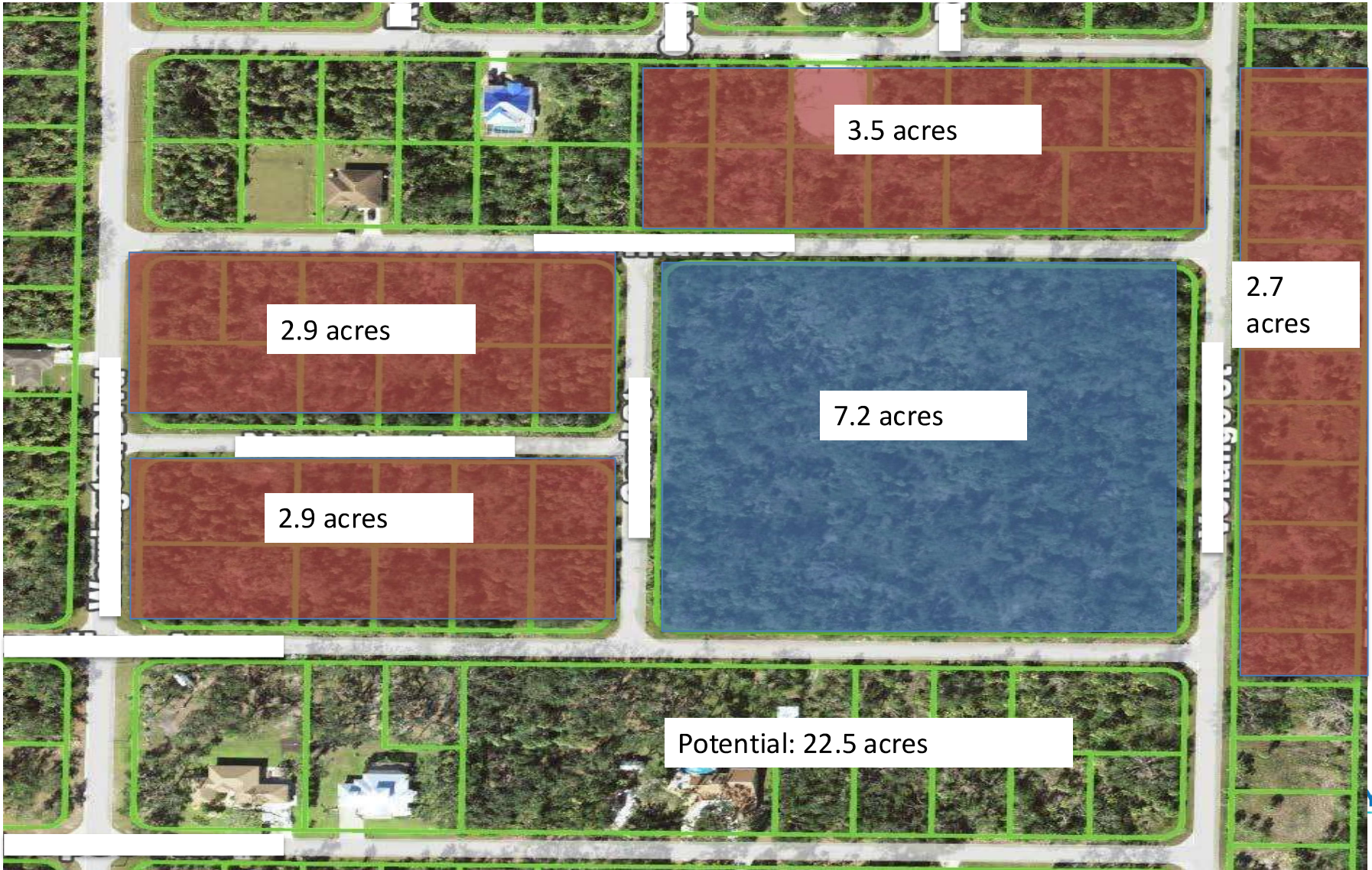
Stateplane Projection  
 Datum: NAD83  
 Units: Feet  
 Source: Community Services  
 Metadata available upon request



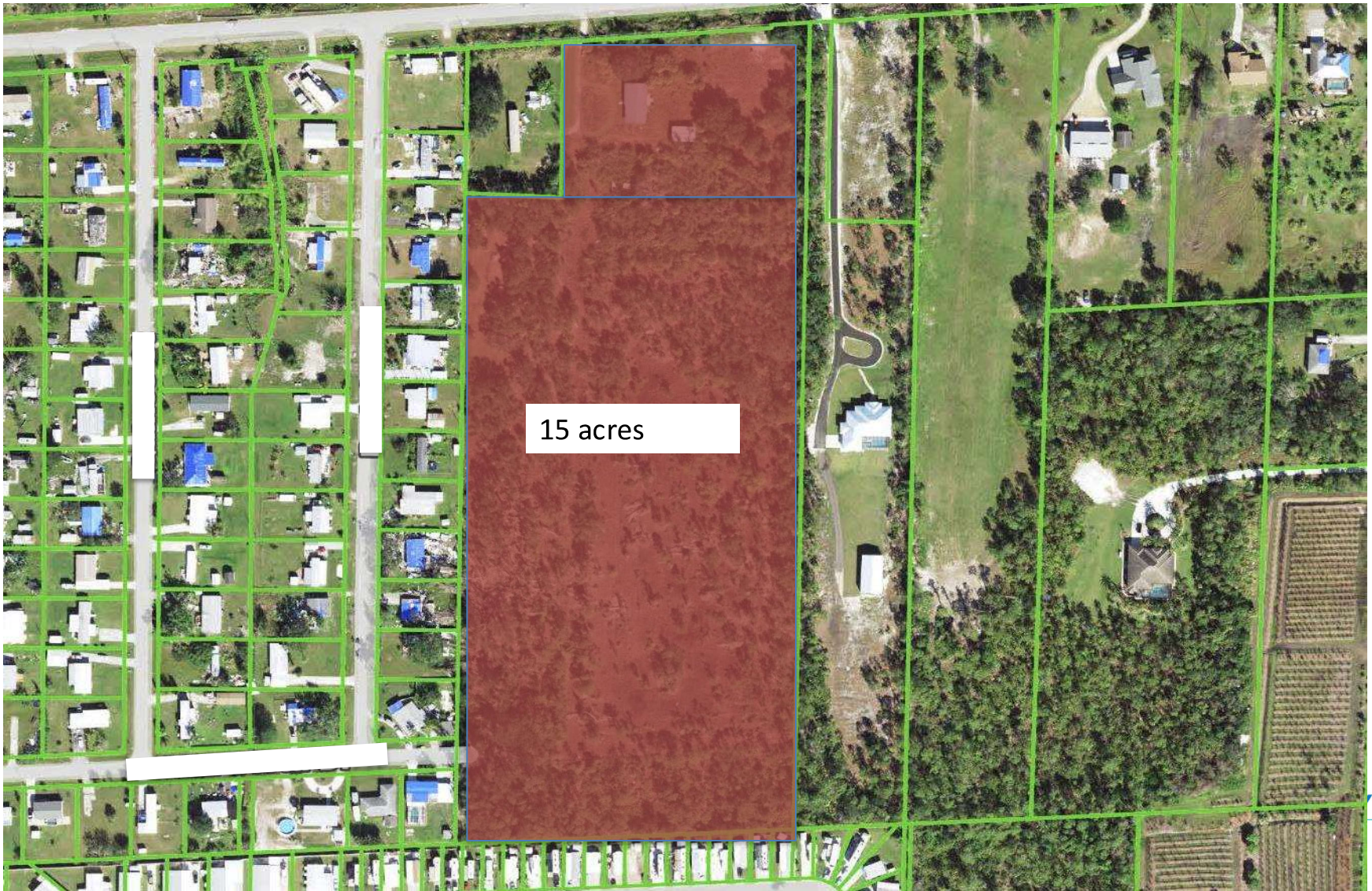
(Not To Scale)

This map is a representation of compiled public information. It is believed to be an accurate and true depiction for the stated purpose, but Charlotte County and its employees make no guarantees, implied or otherwise, to the accuracy, or completeness. We therefore do not accept any responsibilities as to its use. This is not a survey or is it to be used for design. Reflected Dimensions are for informational purposes only and may have been rounded to the nearest tenth. For precise dimensions, please refer to recorded plats and related documents.

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 Updated: 8/9/2024 12:11 PM by: YourName  
 M:\Departments\Natural Resources\Tina\Tina\Parks master plan\Fig2\Fig6.aprx







# Charlotte County Emergency Medical Services

Strategic Plan Update

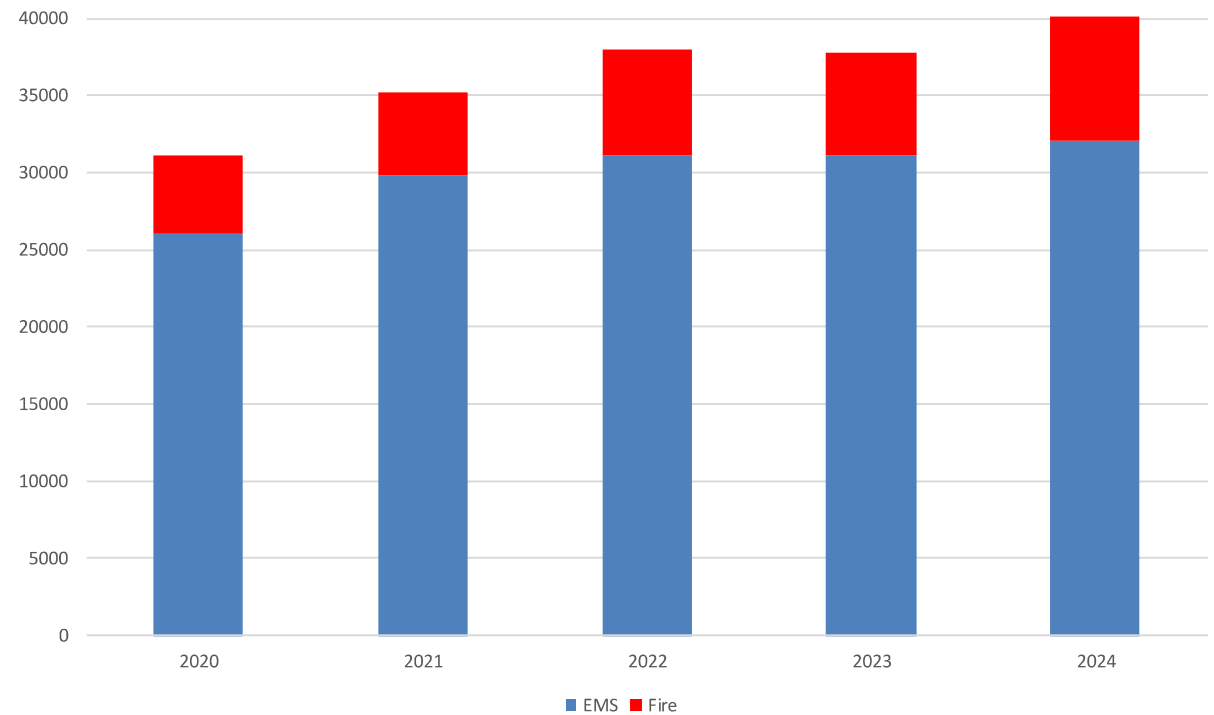


CHARLOTTE COUNTY  
FLORIDA

# Service Demand

## 5 Year Increase 2020-2024

- 22.3% Call Volume Increase
- 18.6% EMS Call Volume Increase





# Improvements – Turnout Times (90<sup>th</sup> Percentile)

## Turnout Time

- Dispatched to Enroute

2022 – 2:42 (162 seconds)

2023 – 2:33 (153 seconds)

2024 – 2:13 (133 seconds)

2025 – 2:11 (131 seconds)

National Average – 120 seconds

CFAI & NFPA 1710 – 90 seconds

## Operational Adjustments

- Education/Awareness
- Station Design
- Continued Policy/Process Review
- Station Alerting



# Implementations

- **Advanced Life Support Engines**
  - Engine 11 – February 14<sup>th</sup>
  - Engine 7 – June 5<sup>th</sup>
  - Engine 3 – Future
- **Peak-Load Rescues**
  - Medic 1 – April 14<sup>th</sup>
  - Medic 2 – September 25<sup>th</sup>
  - Unit Hour Utilization (UHU)
  - System Reliability
  - Call Concurrency





# Implementation of 10 Hour Rescues

- Peak-Load Rescues
  - Medic 1 – April 14<sup>th</sup>
    - 884 calls in 2024
    - 284 calls so far in 2025 YTD
  - Medic 2 – September 25<sup>th</sup>
    - 443 calls in 2024
    - 277 calls so far in 2025 YTD
  - Unit Hour Utilization (UHU)
  - System Reliability
  - Call Concurrency

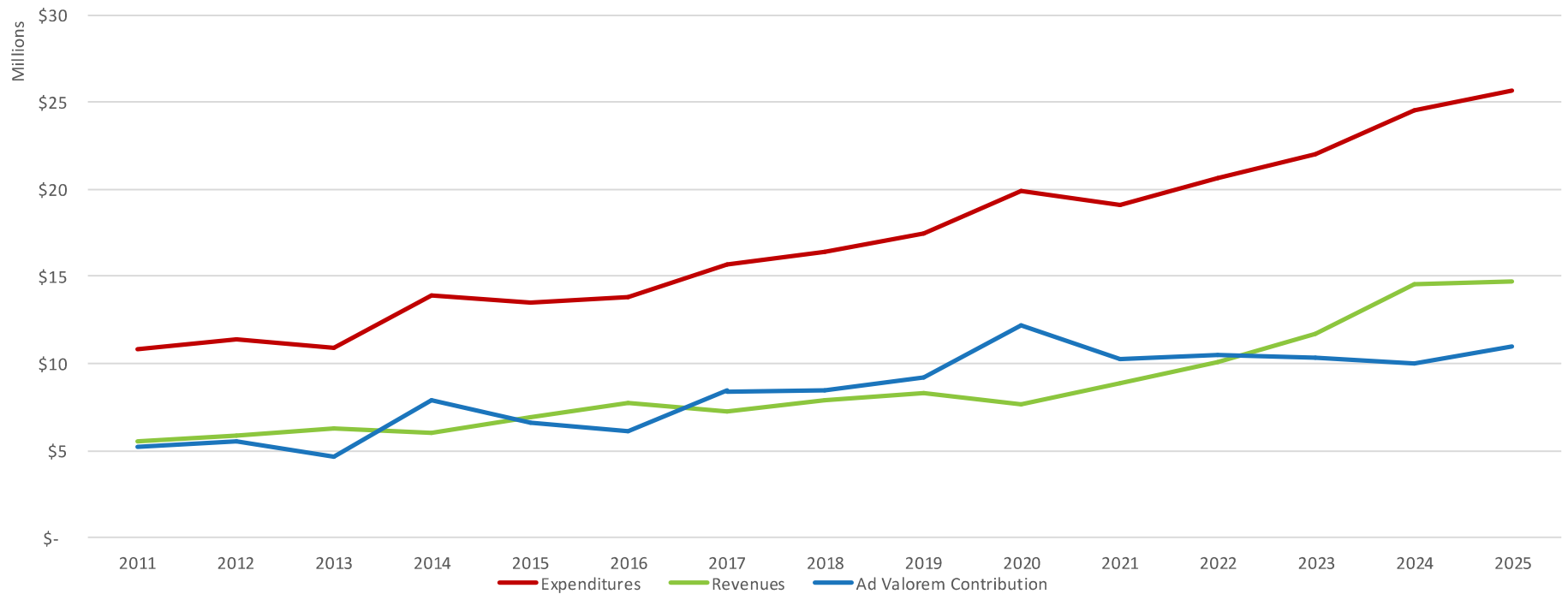


# Unit Hour Utilization

Unit	2022	2023	2024	2025
Rescue 32	26%	27%	28%	
Rescue 1	27%	25%	25%	
Rescue 10	26%	25%	25%	
Rescue 2	24%	23%	23%	
Rescue 12	23%	23%	23%	
Rescue 13	21%	20%	22%	
Rescue 8	19%	18%	18%	

IAFC Recommends 25% as a Planning Threshold. Best Practices would not have units exceed 30%

# Emergency Medical Services



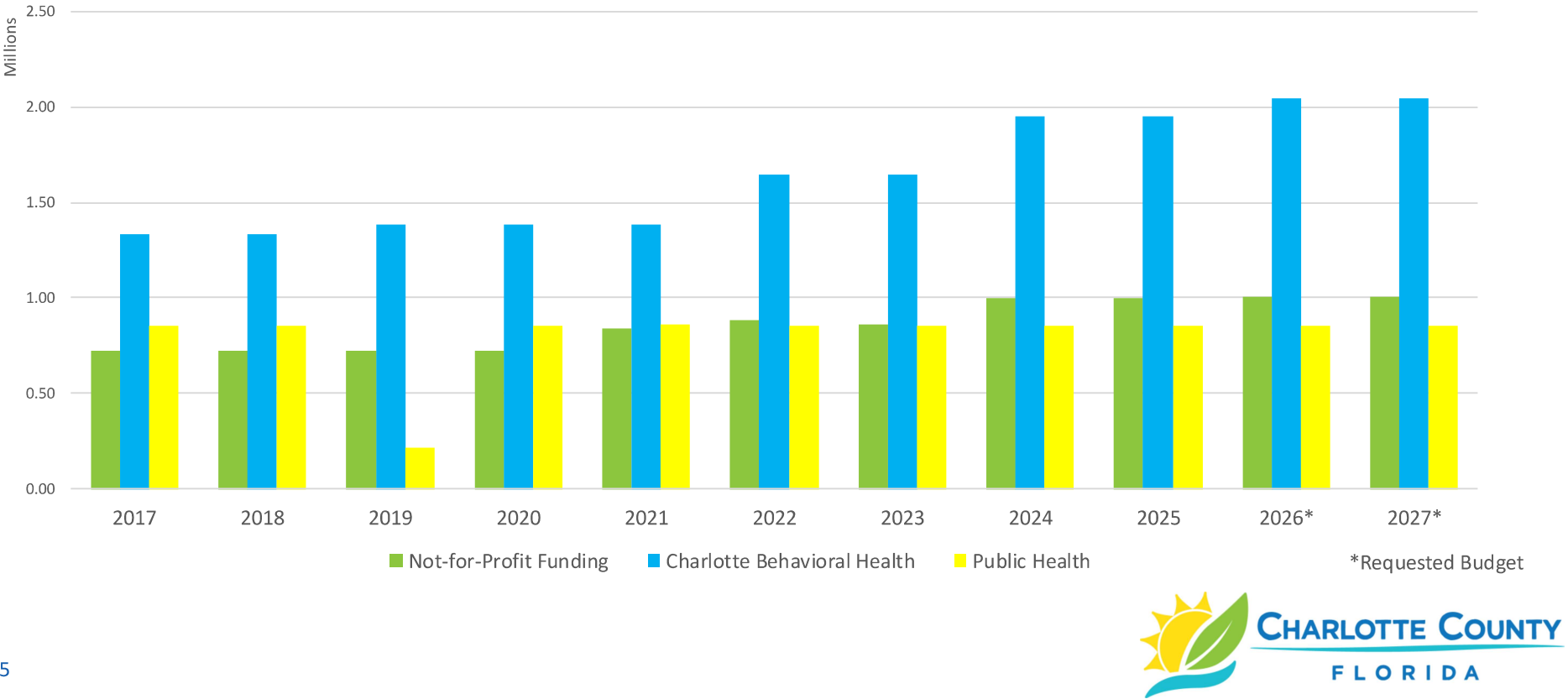
2011-2024: Actuals  
2025: Projection



# Nonprofit Funding



# County Aid to Nonprofits and the Health Department



# Nonprofit Funding Requests

	2024/25 Funding Level	2025/26 Request	2026/27 Request
United Way	916,546*	916,546	916,546
Charlotte Behavioral Health	1,948,361	2,048,361	2,048,361
<b>Non-Human Services Organization</b>			
Charlotte Harbor Environmental Center (CHEC)	37,500	37,500	37,500
Military Heritage Museum	22,500	24,000	24,000
CHNEP	25,000	25,000	25,000

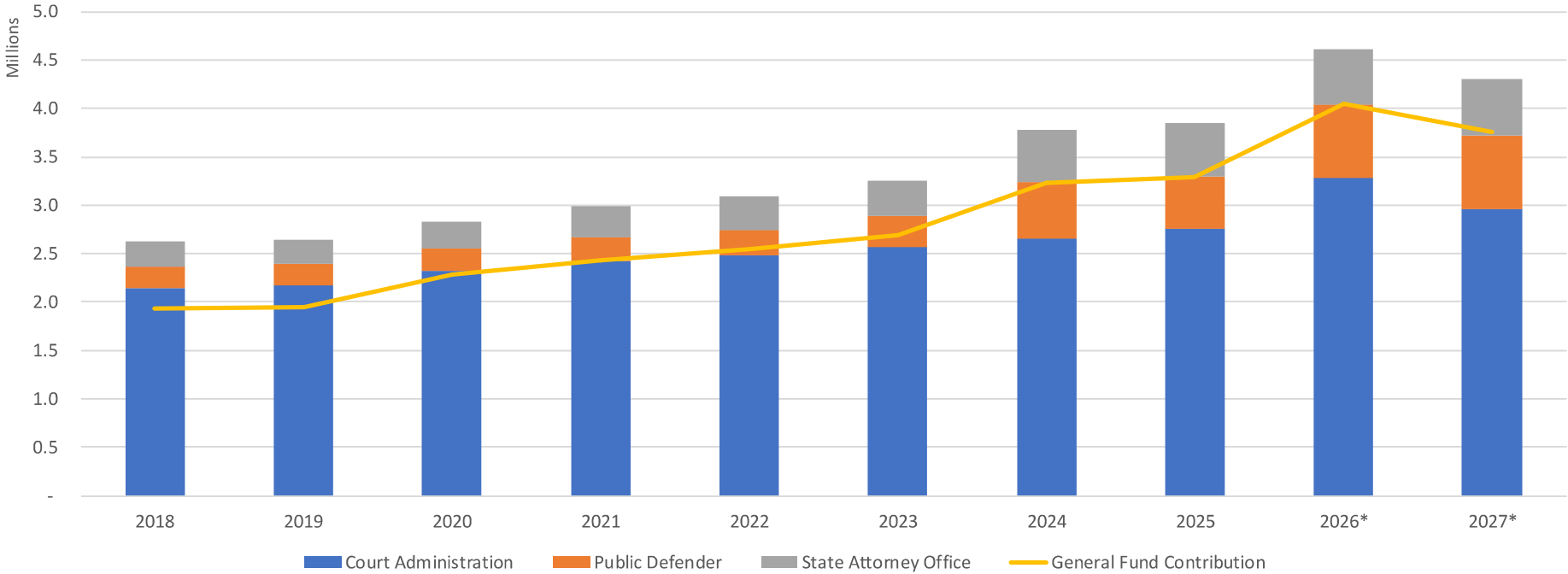
\*Does not include Charlotte County Employee Disaster funding



# Judicial Funding



# Fine and Forfeiture Budget



\* Requested



# Budget Request

- 1 New Public Defender Position
- Court Admin Security Upgrade

# Questions?

