Charlotte County Transit Division DBE PROGRAM

POLICY STATEMENT

Section 26.1, 25.23 Objectives/Policy Statements

The Charlotte County Board of County Commissioners Transit Division (CC BOCC Transit Division) has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the Federal Transit Administration (FTA), 49 CFR Part 26. The CC BOCC Transit Division has received Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the CC BOCC Transit Division has signed an assurance that it will comply with 49 CFR Part 26.

It is the policy of the CC BOCC Transit Division to ensure that DBEs are defined in part 26, have an equal opportunity to receive and participate in FTA-assisted contracts. It is also our policy:

1. To ensure nondiscrimination in the award and administration of FTA-assisted contracts;
2. To create a level playing field on which DBEs can compete fairly for FTA-assisted contracts;
3. To ensure that the DBE Program is tailored in accordance with applicable law;
4. To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. To help remove barriers to the participation of DBEs in FTA assisted contracts;
6. To assist the development of firms that can compete successfully in the marketplace outside the DBE Program.

Michelle Edwards has been delegated as the DBE Liaison Officer. In that capacity CC BOCC Transit Division is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the CC BOCC Transit Division in its financial assistance agreements with the FTA.

CC BOCC Transit Division has disseminated this policy statement to the Charlotte County Board of County Commissioners and all of the components of our organization. We have distributed this statement to DBE and non-DBE business communities that perform work for us on FTA-assisted contracts. This will be accomplished by attaching this program policy to all applicable bid offerings after the effective date.

Richard Kolar
Senior Manager Transit & Fleet

Michelle Edwards

5-10-16
DATE

5-31-16
SUBPART A—GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are found in the policy statement on the first page of this program.

Section 26.3 Applicability


Section 26.5 Definitions

The CC BOCC Transit Division will adopt the definitions contained in Section 26.5 for this program. Affiliation has the same meaning the term has in the Small Business Administration (SBA) regulations, 13 CFR part 121.

(1) Except as otherwise provided in 13 CFR part 121, concerns are affiliates of each other when, either directly or indirectly:

(i) One concern controls or has the power to control the other; or

(ii) A third party or parties controls or has the power to control both; or

(iii) An identity of interest between or among parties exists such that affiliation may be found.

(2) In determining whether affiliation exists, it is necessary to consider all appropriate factors, including common ownership, common management, and contractual relationships. Affiliates must be considered together in determining whether a concern meets small business size criteria and the statutory cap on the participation of firms in the DBE program.

Alaska Native means a citizen of the United States who is a person of one-fourth degree or more Alaskan Indian (Including Tsimshian Indians not enrolled in the Metlakta Indian Community), Eskimo, or Aleut blood, or a combination of those bloodlines. The term includes, in the absence of proof of a minimum blood quantum, any citizen whom a Native village or Native group regards as an Alaska Native if their father or mother is regarded as an Alaska Native.

Alaska Native Corporation (ANC) means any Regional Corporation, Village Corporation, Urban Corporation, or Group Corporation organized under the laws of the State of Alaska in accordance with the Alaska Native Claims Settlement Act, as amended (43 U.S.C. 1601, et seq.).

Assets mean all the property of a person available for paying debts or for distribution, including one's respective share of jointly held assets. This includes, but is not limited to, cash on hand and in banks, savings accounts, IRA or other retirement accounts, accounts receivable, life insurance, stocks and bonds, real estate, and personal property.
Business, business concern or business enterprise means an entity organized for profit with a place of business located in the United States, and which operates primarily within the United States or which makes a significant contribution to the United States economy through payment of taxes or use of American products, materials, or labor.

Compliance means that a recipient has correctly implemented the requirements of this part.

Contingent Liability means a liability that depends on the occurrence of a future and uncertain event. This includes, but is not limited to, guaranty for debts owed by the applicant concern, legal claims and judgments, and provisions for federal income tax.

Contract means a legally binding relationship obligating a seller to furnish supplies or services (including, but not limited to, construction and professional services) and the buyer to pay for them. For purposes of this part, a lease is considered to be a contract.

Contractor means one who participates, through a contract or subcontract (at any tier), in a DOT-assisted highway, transit, or airport program.

Days mean calendar days. In computing any period of time described in this part, the day from which the period begins to run is not counted, and when the last day of the period is a Saturday, Sunday, or Federal holiday, the period extends to the next day that is not a Saturday, Sunday, or Federal holiday. Similarly, in circumstances where the recipient's offices are closed for all or part of the last day, the period extends to the next day on which the agency is open.

Department or DOT means the U.S. Department of Transportation, including the Office of the Secretary, the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Federal Aviation Administration (FAA).

Disadvantaged business enterprise or DBE means a for-profit small business concern—

1. That is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and

2. Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.

DOT-assisted contract means any contract between a recipient and a contractor (at any tier) funded in whole or in part with DOT financial assistance, including letters of credit or loan guarantees, except a contract solely for the purchase of land.

Good faith efforts means efforts to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, can reasonably be expected to fulfill the program requirement.

Home state means the state in which a DBE firm or applicant for DBE certification maintains its principal place of business.
Immediate family member means father, mother, husband, wife, son, daughter, brother, sister, grandfather, grandmother, father-in-law, mother-in-law, sister-in-law, brother-in-law, and domestic partner and civil unions recognized under State law.

Indian tribe means any Indian tribe, band, nation, or other organized group or community of Indians, including any ANC, which is recognized as eligible for the special programs and services provided by the United States to Indians because of their status as Indians, or is recognized as such by the State in which the tribe, band, nation, group, or community resides. See definition of “tribally-owned concern” in this section.

Joint venture means an association of a DBE firm and one or more other firms to carry out a single, for-profit business enterprise, for which the parties combine their property, capital, efforts, skills and knowledge, and in which the DBE is responsible for a distinct, clearly defined portion of the work of the contract and whose share in the capital contribution, control, management, risks, and profits of the joint venture are commensurate with its ownership interest.

Liabilities mean financial or pecuniary obligations. This includes, but is not limited to, accounts payable, notes payable to bank or others, installment accounts, mortgages on real estate, and unpaid taxes.

Native Hawaiian means any individual whose ancestors were natives, prior to 1778, of the area which now comprises the State of Hawaii.

Native Hawaiian Organization means any community service organization serving Native Hawaiians in the State of Hawaii which is a not-for-profit organization chartered by the State of Hawaii, is controlled by Native Hawaiians, and whose business activities will principally benefit such Native Hawaiians.

Noncompliance means that a recipient has not correctly implemented the requirements of this part.

Operating Administration or OA means any of the following parts of DOT: the Federal Aviation Administration (FAA), Federal Highway Administration (FHWA), and Federal Transit Administration (FTA). The “Administrator” of an operating administration includes his or her designees.

Personal net worth means the net value of the assets of an individual remaining after total liabilities are deducted. An individual's personal net worth does not include: The individual's ownership interest in an applicant or participating DBE firm; or the individual's equity in his or her primary place of residence. An individual's personal net worth includes only his or her own share of assets held jointly or as community property with the individual's spouse.

Primary industry classification means the most current North American Industry Classification System (NAICS) designation which best describes the primary business of a firm. The NAICS is described in the North American Industry Classification Manual—United States, which is available on the Internet at the U.S. Census Bureau Web site: http://www.census.gov/eos/www/naics/.

Primary recipient means a recipient which receives DOT financial assistance and passes some or all of it on to another recipient.
Principal place of business means the business location where the individuals who manage the firm's day-to-day operations spend most working hours. If the offices from which management is directed and where the business records are kept are in different locations, the recipient will determine the principal place of business.

Program means any undertaking on a recipient's part to use DOT financial assistance, authorized by the laws to which this part applies.

Race-conscious measure or program is one that is focused specifically on assisting only DBEs, including women-owned DBEs.

Race-neutral measure or program is one that is, or can be, used to assist all small businesses. For the purposes of this part, race-neutral includes gender-neutrality.

Recipient is any entity, public or private, to which DOT financial assistance is extended, whether directly or through another recipient, through the programs of the FAA, FHWA, or FTA, or who has applied for such assistance.

Secretary means the Secretary of Transportation or his/her designee.

Set-aside means a contracting practice restricting eligibility for the competitive award of a contract solely to DBE firms.

Small Business Administration or SBA means the United States Small Business Administration.

SBA certified firm refers to firms that have a current, valid certification from or recognized by the SBA under the 8(a) BD or SDB programs.

Small business concern means, with respect to firms seeking to participate as DBEs in DOT-assisted contracts, a small business concern as defined pursuant to section 3 of the Small Business Act and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).

Socially and economically disadvantaged individual means any individual who is a citizen (or lawfully admitted permanent resident) of the United States and who has been subjected to racial or ethnic prejudice or cultural bias within American society because of his or her identity as a members of groups and without regard to his or her individual qualities. The social disadvantage must stem from circumstances beyond the individual's control.

(1) Any individual who a recipient finds to be a socially and economically disadvantaged individual on a case-by-case basis. An individual must demonstrate that he or she has held himself or herself out, as a member of a designated group if you require it.

(2) Any individual in the following groups, members of which are reputedly presumed to be socially and economically disadvantaged:

(i) "Black Americans," which includes persons having origins in any of the Black racial groups of Africa;
(ii) “Hispanic Americans,” which includes persons of Mexican, Puerto Rican, Cuban, Dominican, Central or South American, or other Spanish or Portuguese culture or origin, regardless of race;

(iii) “Native Americans,” which includes persons who are enrolled members of a federally or State recognized Indian tribe, Alaska Natives, or Native Hawaiians;

(iv) “Asian-Pacific Americans,” which includes persons whose origins are from Japan, China, Taiwan, Korea, Burma (Myanmar), Vietnam, Laos, Cambodia (Kampuchea), Thailand, Malaysia, Indonesia, the Philippines, Brunei, Samoa, Guam, the U.S. Trust Territories of the Pacific Islands (Republic of Palau), Republic of the Northern Marianas Islands, Samoa, Macao, Fiji, Tonga, Kiribati, Tuvalu, Nauru, Federated States of Micronesia, or Hong Kong;

(v) “Subcontinent Asian Americans,” which includes persons whose origins are from India, Pakistan, Bangladesh, Bhutan, the Maldives Islands, Nepal or Sri Lanka;

(vi) Women;

(vii) Any additional groups whose members are designated as socially and economically disadvantaged by the SBA, at such time as the SBA designation becomes effective.

(3) Being born in a particular country does not, standing alone, mean that a person is necessarily a member of one of the groups listed in this definition.

*Spouse* means a married person, including a person in a domestic partnership or a civil union recognized under State law.

*Transit vehicle manufacturer* means any manufacturer whose primary business purpose is to manufacture vehicles specifically built for public mass transportation. Such vehicles include, but are not limited to: Buses, rail cars, trolleys, ferries, and vehicles manufactured specifically for paratransit purposes. Producers of vehicles that receive post-production alterations or retrofitting to be used for public transportation purposes (e.g., so-called cutaway vehicles, vans customized for service to people with disabilities) are also considered transit vehicle manufacturers. Businesses that manufacture, mass-produce, or distribute vehicles solely for personal use and for sale “off the lot” are not considered transit vehicle manufacturers.

*Tribally-owned concern* means any concern at least 51 percent owned by an Indian tribe as defined in this section.

You refers to a recipient, unless a statement in the text of this part or the context requires otherwise (i.e., ‘You must do XYZ’ means that recipients must do XYZ).

Section 26.7  Non-discrimination Requirements

The CC BOCC Transit Division will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR part 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, the CC BOCC Transit Division will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex, or national origin.

Section 26.11  Record Keeping Requirements

DBE REPORTING REQUIREMENTS

Per 49 CFR Part 26.11, Federal Transit Administration grantees are to submit semi-annual “Uniform Report of DBE Commitments/Awards and Payments.”

The deadline for submitting these reports is June 1 for the period October 1 through March 31, and December 1 for the period April 1 through September 30.

By these deadlines, the reports must be submitted within TRAMS and marked “Ready for Regional Review.”

Charlotte County Transit Procedures

The Administrative Assistant II is responsible for accurate completion and timely submission of these reports. The Administrative Assistant II may receive information to assist in completing the reports from the Transit Manager who works closely with the DBE community in identifying potential DBEs and alerting them of potential contracting opportunities.

In the absence of the Administrative Assistant II, the responsibility of accurate completion and timely submission of the semi-annual DBE reports goes to the Transit Operations Coordinator.

Once the reports are timely downloaded into TRAMS, Charlotte County Transit will notify the FTA Region IV Civil Rights staff via e-mail that the reports are in TRAMS and are ready for regional review.

Reporting to FTA: 26.11(b)

We will report DBE participation to FTA as follows:

CC BOCC Transit Division will report DBE participation on as required using most appropriate forms directly to FTA or in partnership with the Florida Department of Transportation. These reports will reflect payments actually made to DBEs on FTA-assisted contracts.

Bidders List: 26.11(c)

CC BOCC Transit Division will continue to use DBE bidders’ lists provided by the Florida Department of Transportation under the Unified Certified Certification Process (UCP) consisting of
information about all DBE and non-DBE firms that bid or quote on FTA-assisted contracts. The purpose of this requirement is to allow use of the bidders' list approach to calculating overall goals. The bidder list will include the name, address, DBE non-DBE status, age, and annual gross receipts of firms. We will collect this information via the aforementioned Florida Department of Transportation UCP process.

Section 26.13  Federal Financial Assistance Agreement

CC BOCC Transit Division has signed the following assurances, applicable to all FTA-assisted contracts and their administration:

Assurance: 26.13(a)

CC BOCC Transit Division shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any FTA assisted contract or in the administration of its DBE Program or the requirements of 49 CFR part 26. CC BOCC Transit Division shall take all necessary and reasonable steps under 49 CFR part 26 to ensure nondiscrimination in the award and administration of DOT assisted contracts. The recipient's DBE Program, as required by 49 CFR part 26 and as approved by FTA, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the CC BOCC Transit Division of its failure to carry out its approved program, the Department may impose sanction as provided for under part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.)

Contract Assurance: 26.13b

We will ensure that the following clause is placed in every FTA-assisted contract and subcontract: The contractor, sub-recipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of FTA assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate.

SUBPART B- ADMINISTRATIVE REQUIREMENTS

Section 26.21  DBE Program Updates

Since CC BOCC Transit Division has received a grant for $250,000 or more in FTA planning capital, and or operating assistance in a federal fiscal year 2016 we will continue to carry out this program until all funds from FTA financial assistance have been expended. We will provide to FTA updates representing significant changes in the program.

Section 26.23  Policy Statement
The Policy Statement is elaborated on the first page of this program.

Section 26.25  
DBE Liaison Officer (DBELO)

We have designated the following individual as our DBE Liaison Officer:

Michelle Edwards
Charlotte County Transit,
25490 Airport Rd, Punta Gorda FL 33950
941-833-6234
Michelle.edwards@charlottecountyfl.gov

In that capacity, the DBELO is responsible for implementing all aspects of the DBE program and ensuring that the CC BOCC Transit Division complies with all provision of 49 CFR Part 26. Michelle Edwards meets with the Administrator and the Director of Fiscal & Administrative Services concerning DBE program matters.

The DBELO is responsible for developing, implementing and monitoring the DBE program, in coordination with other appropriate officials. The DBELO may have a staff of up to two to assist in the administration of the program. The duties and responsibilities include the following:

1. Gathers and reports statistical data and other information as required by FTA.
2. Reviews third party contracts and purchase requisitions for compliance with this program.
3. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner. Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals attainment and identifies ways to improve progress)
4. Analyzes CC BOCC Transit Division progress toward attainment and identifies ways to improve progress.
5. Participates in pre-bid meetings as warranted.
6. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
7. Plans and participates in DBE training seminars.
8. Provides outreach to DBEs and community organizations to advise them of opportunities.
9. Maintains the CC BOCC Transit Division dated directory on certified DBEs. This directory is provided for CC BOCC Transit Division use by FOOT in the UCP.

Section 26.27  
DBE Financial Institutions
It is the policy of the CC BOCC Transit Division to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on FTA-assisted contract to make use of these institutions. We will make efforts to identify and use such institutions as they become available.

To date we have identified the following such institutions: None to date

Section 26.29  
Prompt Payment Mechanisms
The CC BOCC Transit Division will include the following clause in each FTA-assisted prime contract:

The prime contractor agrees to pay each subcontractor under this prime contract for satisfactory performance of its contract no later than the number of days specified by Florida Statutes from the receipt of each payment the prime contract receives from CC BOCC Transit Division. The prime contractor agrees further to return retainage payments to each subcontractor within the statutorily required number of days after the subcontractors work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval of the CC BOCC

It should be noted that Florida Law (FS 218.74) indicates that all payments by the localities (cities and counties) to vendors must be made within 45 days. CC BOCC Transit Division contracts to vendors assure payment within 30 days to vendors. The DBELO is aware of these terms and remediation methods as delineated in Attachment J. to this document. He or she will continue to make every effort that equitable and appropriate action is taken in these regards.

Retainage: 26.29(b)

The prime contractor agrees to return retainage payments to each subcontractor within [specify same number as above] days after the subcontractors work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval of the [Recipient]. This clause applies to both DBE and non-DBE subcontracts.

Section 26.31 Directory

The CC BOCC Transit Division maintains a directory identifying all firms eligible to participate as DBEs via the UCP process. The directory lists the firm’s name, address, phone number, date of the most recent certification, and the type of work the firm has been certified to perform as a DBE. The Directory is maintained by the Florida Department of Transportation at www3.dot.state.fl.us/equalopportunityoffice/biznet1view under the UCP Program. Attachment H is an FOOT UCP membership directory which attests to our membership. CC BOCC Transit Division has not identified that overconcentration exists in the types of work that DBEs perform.

Section 26.33 Overconcentration

CC BOCC Transit Division has not identified that overconcentration exists in the types of work that DBEs perform. We will re-evaluate for over concentration [specify timeframe for regular re-evaluation, e.g., every 1 year, in relation to contract award process.

Section 26.35 Business Development Programs

CC BOCC Transit Division has not established a business development program, but does seek out and encourage eligible vendors.
Section 26.37 Monitoring and Enforcement Mechanisms

CC BOCC Transit Division will take the following monitoring and enforcement mechanisms to ensure compliance with 49 CFR Part 26.

1. We will bring to the attention of the Federal Transit Administration any false, fraudulent, or dishonest conduct in connection with the program, so that FTA can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral for action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.109.

2. We will consider similar action under our own legal authorities, including responsibility determinations in future contracts such as referral to County Attorney for action under applicable state law and local ordinance in regulation by a participant in our procurement activities.

3. We will also provide a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs. This will be accomplished by on-firmity with individual contract language and compliance with the Charlotte County Purchasing Manual and Administrative code available on the internet.

4. We will keep a running tally of actual payments to DBE firms for work committed to them at the time of contract award.

Section 26.39 Small Business Development Initiative

The CC BOCC Transit Division subscribes to the FOOT Business Development Initiative which has been found to be compliant with Part 26 by FTA. Attachment I contains that Initiative as well as sample application, reference sheets, business size standards, and guidance for reserving contracts. CC BOCC Transit Division uses an "unbundled" method for obtaining Taxi contractors for example. A number of local and otherwise eligible contractors are encouraged to bid for such work. Contracts may be awarded to a number of eligible contractors in agreement with the trip and per mile offering. This system is available in other instances where wider inclusion of DBEs is desirable and reasonable to all parties.

Additional Small Business Strategies: The above referenced "unbundling" strategy is not the only tool CC BOCC Transit Division has at its disposal. A driver labor contractor eligible as an emerging larger business eligible for DBE status has been an outcome. The contract was awarded with CC BOCC Transit Division assistance and a low bid. Unhappily the contractor never followed through with DBE applications. An additional emerging strategy used in this small urbanized area has been discussion with an out of County DBE repairs vendor for our rolling stock. Repair and PMs are under review at this time, and inclusion may be reasonable.

SUBPART C—GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

The Charlotte County Transit Division does not use set-asides or quotas in any way in the administration of this DBE program.
Section 26.45 Overall Goals

A description of the methodology to calculate the overall goal and the goal calculations can be found in Attachment B to this program. This section of the program will be updated annually.

In accordance with Section 26.45(f) CC BOCC Transit Division will submit its overall goal to FTA by August 30 of each year to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the CC BOCC Transit Division efforts to establish a level playing field for the participation of DBEs.

Following this consultation, we will publish a notice of the proposed overall goals, informing the public that the proposed goal and its rational are available for inspection during normal business hours at your principal office for 30 days following the date of the notice, and informing the public that you and FTA will accept comments on the goals for 45 days from the date of the notice. Normally, we will issue this notice by August 30 or each year. The notice must include addresses to which comments may be sent and addresses (including offices and websites) where the proposal may be reviewed.

Our overall goal submission to FTA will include a summary of information and comments received during this public participation process and our responses.

We will begin using our overall goal on October 1 of each year, unless we have received other instructions from FTA. If we establish a goal on a project basis, we will begin using our goal by the time of the first solicitation for FTA-assisted contracts for the project.

Section 26.47 Goal Setting and Accountability

If the awards and commitments shown on Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall applicable to that fiscal year, we will:

1. Analyze in detail the reason for the difference between the overall goal and the actual awards/commitments;
2. Establish specific steps and milestones to correct the problems identified in the analysis; and
3. Submit the plan to FTS within 90 days of the end of the affected fiscal year.

Section 26.49 Transit Vehicle Manufacturers Goals

CC BOCC Transit Division will require each transit vehicle manufacturer, as a condition of being authorized to bid or propose on FTA-assisted transit vehicle procurements, to certify that it has complied with the requirements of this section. Alternatively, CC BOCC Transit Division may, at its discretion and with FTA approval, establish project-specific goals for DBE participation in the procurement of transit vehicles in lieu of the TVM complying with this element of the program.
Section 26.51 Meeting Overall Goals/Contract Goals

CC BOCC Transit Division will meet the maximum feasible portion of its overall goal using race-neutral means of facilitating DBE participation. This section of the program will be updated annually when the goal calculation is updated.

CC BOCC Transit Division will use contract goals to meet any portion of the overall goal that CC BOCC Transit Division does not project being able to meet using race-neutral means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of our overall goal that is not projected to be met through the use of race-neutral means.

We will establish contract goals only on those FTA-assisted contracts that have subcontracting possibilities. We need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work.)

We will express our contract goals as a percentage of contracts.

Section 26.53 Good Faith Efforts Procedures

Demonstration of good faith efforts (26.53(a) & (c))

The obligation of the bidder/offeror is to make good faith efforts. The bidder/offeror can demonstrate that it has done so either by meeting the contract goal or documenting good faith efforts. Examples of good faith efforts are found in Appendix A to Part 26.

Information to be submitted (26.53(b))

CC BOCC Transit Division treats bidder/offers' compliance with good faith efforts' requirements as a matter of responsibility. Each CC BOCC Transit Division solicitation for which a contract goal has been established will require the bidders/offerors to submit the following information:

1. The names and addresses of DBE firms that will participate in the contract;
2. A description of the work that each DBE will perform;
3. The dollar amount of the participation of each DBE firm participating;
4. Written and signed documentation of commitment to use a DBE subcontractor whose participation it submits to meet a contract goal;
5. Written and signed confirmation from the DBE that it is participating in the contract as provided in the prime contractors commitment and
6. If the contract goal is not met, evidence of good faith efforts. (B) No later than 7 days after bid opening as a matter of responsibility. The 7 days shall be reduced to 5 days beginning January 1, Michelle Edwards2017.Administrative reconsideration (26.53(d))
Within five business days of being informed by Charlotte County Purchasing Division that it is not responsible because it has not documented sufficient good faith efforts, a bidder/offeree may request administrative reconsideration. Bidder/offerees should make this request in writing to the following reconsideration official: Charlotte County Community Transportation Coordinator, 18500 Murdock Circle, Port Charlotte FL 33948, 941-764-4189. The reconsideration official will not have played any role in the original determination that the bidder/offeree did not document sufficient good faith efforts.

As part of this reconsideration, the bidder/offeree will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder/offeree will have the opportunity to meet in person with our reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do so. We will send the bidder/offeree a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable FTA.

Good Faith Efforts when a DBE is replaced on a contract (26.53(f))

CC BOCC Transit Division will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE, to the extent needed to meet the contract goal. We will require the prime contractor to notify the DBE Liaison officer immediately of the DBE's inability or unwillingness to perform and provide reasonable documentation.

In this situation, we will require the prime contractor to obtain our prior approval of the substitute DBE and to provide copies of new or amended subcontracts, or documentation of good faith efforts. If the contractor fails or refuses to comply in the time specified, our contracting office will issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the contracting officer may consider the failure to comply as a material breach of contract and take appropriate action accordingly.

CC BOCC Transit Division requires that prime contractors not terminate a DBE subcontractor listed on a bid/contract with a DBE contract goal without CC BOCC Transit Division prior written consent. Prior written consent will only be provided where there is "good cause" for termination of the DBE firm, as established by Section 26.53(f)(3) of the DBE regulation.

Before transmitting to CC BOCC Transit Division its request to terminate, the prime contractor must give notice in writing to the DBE of its intent to do so. A copy of this notice must be provided to [Recipient] prior to consideration of the request to terminate. The DBE will then have five (5) days to respond and advise CC BOCC Transit Division of why it objects to the proposed termination. [Note: the five day period may be reduced if the matter is one of public necessity!, e.g., safety.] (B) No later than 7 days after bid opening as a matter of responsibility. The 7 days shall be reduced to 5 days beginning January 1, 2017.

In those instances where "good cause" exists to terminate a DBE's contract, CC BOCC Transit Division will require the prime contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified
DBE, to the extent needed to meet the contract goal. We will require the prime contractor to notify the DBE Liaison officer immediately of the DBE's inability or unwillingness to perform and provide reasonable documentation.

In this situation, we will require the prime contractor to obtain our prior approval of the substitute DBE and to provide copies of new or amended subcontracts, or documentation of good faith efforts.

**Sample Bid Specification DBE Section by addition:**

The requirements of 49 CFR Part 26, Regulations of the Federal Transit Administration apply to this contract. It is the policy of the CC BOCC Transit Division to practice nondiscrimination based on race, color, sex, or national origin in the award or performance of this contract. All firms qualifying under this solicitation are encouraged to submit bids/proposals. Award of this contract will be conditioned upon satisfying the requirements of this bid specification. These requirements apply to all bidders/offerors, including those who qualify as a DBE. A DBE contract goal of 3.4 percent has been established for this contract. The bidder/offeror shall make good faith efforts, as defined in Appendix A, 49 CFR Part 26 (Attachment B), to meet the contract goal for DBE participation in the performance of this contract.

The bidder/offeror will be required to submit the following information: (1) the names and addresses of DBE firms that will participate in the contract; (2) a description of the work that each DBE firm will perform; (3) the dollar amount of the participation of each DBE firm participating; (4) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet the contract goal; (5) Written confirmation from the DBE that it is participating in the contract as provided in the commitment made under (4); and (5) if the contract goal is not met, evidence of good faith efforts.

**Section 26.53 Good Faith Efforts Procedures**

**Award of Contracts with a DBE Contract Goal: 26.53(a)**

In those instances where a contract-specific DBE goal is included in a procurement/solicitation, CC BOCC Transit Division will not award the contract to a bidder who does not either: (1) meet the contract goal with verified, countable DBE participation; or (2) documents it has made adequate good faith efforts to meet the DBE contract goal, even though it was unable to do so. It is the obligation of the bidder to demonstrate it has made sufficient good faith efforts prior to submission of its bid.

**Evaluation of Good Faith Efforts: 26.53(a) & (c)**

The Transit Manager and the DBELO are responsible for determining whether a bidder/offeror who has not met the contract goal has documented sufficient good faith efforts to be regarded as [responsive or responsible]

The process used to determine whether good faith efforts have been made by a bidder are as follows:

- Bottom up review of product or service delivery to assure "hands-on" staff understand contractual obligation
- Service or product end product user interviews to confirm utility and compliance of goods, services, and terms
- Review on billing and invoicing to assure accuracy and compliance

We will ensure that all information is complete and accurate and adequately documents the bidder/offer's good faith efforts before we commit to the performance of the contract by the bidder/offeror.

Section 26.55 Counting DBE Participation

We will count DBE participation toward overall and contract goals as provided in 49 CFR 26.55.

SUBPART D - CERTIFICATION STANDARDS

Section 26.61-26.73 Certification Process

CC BOCC Transit Division will use the certification standards of Subpart D of Part 26 to determine the eligibility of firms to participate as DBEs in FTA-assisted contracts via the UCP process. To be certified as a DBE, a firm must meet all certification eligibility standards FOOT makes our certification decisions based on the facts as a whole.

For information about the certification process or to apply for certification, firms should contact: Michelle Edwards, 25490 Airport Rd. Punta Gorda FL 33950; 941-833-6234
Certification application forms and documentation requirements are found at FDOT.gov

SUBPART E - CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Programs

CC BOCC Transit Division is the member of a Unified Certification Program (UCP) administered by the Florida Department of Transportation (FOOT) The UCP will meet all of the requirements of this section. All elements of the UCP are fully described at FDOT.gov

Section 26.89 Certification Appeals

Any firm or complainant may appeal our decision in a certification matter to FTA. Such appeals may be sent to:

Department of Transportation
Office of Civil Rights Certification Appeals Branch
1200 New Jersey Ave, SE, W78-101
Washington, D.C. 20590

SUBPART F - COMPLIANCE AND ENFORCEMENT

Section 26.109 Information, Confidentiality, Cooperation

Except as may otherwise be required by law, we will safeguard from disclosure to third parties
information that may reasonably be regarded as confidential business information, consistent with Federal, state, and local law including FOIA laws as applicable.

Except as may otherwise be required by law, we will not release personal financial information submitted in response to the personal net worth requirement to a third party (other than FTA as required) without the written consent of the submitter.

**Monitoring Payments to DBEs**

We will require prime contractors to maintain records and documents of payments to DBEs for three years following the performance of the contract. These records will be made available for inspection upon request by any authorized representative of the CC BOCC Transit Division or FTA. This reporting requirement also extends to any certified DBE subcontractor.

We will perform interim audits of contract payments to DBEs. The audit will review payments to DBE subcontractors to ensure that the actual amount paid to DBE subcontractors equals or exceeds the dollar amounts stated in the schedule of DBE participation.

**ATTACHMENTS**

[List and append]

Attachment A: Overall Goal Calculation
Attachment B: Demonstration of Good faith effort
Attachment C: UCP Membership
Attachment D: Small Business Development Program
Attachment E: Monitoring and Enforcement Mechanism
Attachment A

Overall Goal Calculations

1. Charlotte County Board of County Commissioners Transit Division (CC BOCC Transit) overall goal for FY 2017 thru 2019 is the following: 2.91% of the federal financial assistance we will expend in DOT-assisted contracts exclusive of FTA funds to be used for the purchase of transit vehicles.

2. $2,882,186 is the dollar amount of FTA-assisted contracts that CC BOCC Transit expects to award during FFY 2017 thru 2019 and wherein DBEs are available. This means that CC BOCC Transit has set a goal of expending $83,871 with DBEs during these fiscal years/projects.

Methodology used to Calculate Overall Goal

Step 1: 26.45(c)

Determine the base figure for the relative availability of DBEs.

The base figure for the relative availability of DBE's was calculated as follows:

\[
2.91\% = \frac{3 \text{ Ready, Willing, and Able DBEs}}{103 \text{ All firms Ready, Willing and Able}}
\]

The data source or demonstrable evidence used to derive the numerator and the denominator was: Florida FDOT UCP spread sheet of all 12 DBEs offering goods or services in Southwest Florida.

When we divided the numerator by the denominator we arrived at the base figure for our overall goal and that number was 0.029126, or 2.91%.

The weighted figure amount equal 3% dollar amount equal $86,465 attached goal was reached using DBE Goal Setting, paperwork is attached.

After calculating a base figure of the relative availability of DBEs, evidence was examined to determine what adjustment was needed to the base figure in order to arrive at the overall goal.

In order to reflect as accurately as possible, the DBE participation we would expect in the absence of discrimination, we have adjusted our base figure by 3%.

Revised 8/1/2017
**Calculate Overall Goal/Revision**
The data used to determine the adjustment to the base figure as an incentive for DBE participation.

\[
\text{3 Ready, Willing, and Able DBEs} = \frac{2.91\%}{103 \text{ All firms Ready, Willing and Able}}
\]

2. $2,882,186.00 is the dollar amount of FTA-assisted contracts that CC BOCC Transit expects to award during FFY 2017 thru 2019 and wherein DBEs are available. This means that CC BOCC Transit has set a goal of expending 3\% equaling $86,465 with DBEs during the 2017 thru 2019 fiscal year.

**Public Participation**

We will publish our goal information in the below named publications when goals are approved:

- Charlotte Sun Herald

We received comments from these individuals or organizations: n/a

Summaries of these comments are as follows: n/a

Our responses to these comments are: n/a
Charlotte County Transit 5610 Most Likely DBE Spreadsheet

<table>
<thead>
<tr>
<th>list of DBE's available for proposed projects</th>
</tr>
</thead>
<tbody>
<tr>
<td>Architectural Services</td>
</tr>
<tr>
<td>Printing Services</td>
</tr>
<tr>
<td>Total DBE's</td>
</tr>
</tbody>
</table>

*Enter all the FTA-assisted projects below. Project amounts should be assigned relevant NAICS Code(s).*

<table>
<thead>
<tr>
<th>NAICS Code</th>
<th>Project</th>
<th>Amount of DOT funds on prjekt:</th>
<th>% of total DOT funds (weight)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1) 541310</td>
<td>Design New Facility</td>
<td>$334,000</td>
<td>0.9709</td>
</tr>
<tr>
<td>2) 323111</td>
<td>Printing Services</td>
<td>$10,000</td>
<td>0.0291</td>
</tr>
<tr>
<td>Total FTA-Assisted Contract Funds</td>
<td>$344,000</td>
<td>1</td>
<td></td>
</tr>
</tbody>
</table>

*Use DBE Directory, census data and/or a bidders list to enter the number of available DBE firms & available firms.*

<table>
<thead>
<tr>
<th>NAICS Code</th>
<th>Project</th>
<th>Number of DBEs available to perform this work</th>
<th>Number of all firms available (including DBEs)</th>
<th>Relative Availability</th>
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</thead>
<tbody>
<tr>
<td>1) 541310</td>
<td>Design New Facility</td>
<td>1</td>
<td>85</td>
<td>0.0117</td>
</tr>
<tr>
<td>2) 323111</td>
<td>Printing Services</td>
<td>2</td>
<td>18</td>
<td>0.1111</td>
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<tr>
<td>Combined Totals</td>
<td></td>
<td>3</td>
<td>103</td>
<td>2.91%</td>
</tr>
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</table>

(Weight) x (Availability) = Weighted Base Figure

<table>
<thead>
<tr>
<th>NAICS Code</th>
<th>Project</th>
<th>Weight</th>
<th>x</th>
<th>Availability</th>
<th>Weighted Base Figure</th>
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</thead>
<tbody>
<tr>
<td>1) 541310</td>
<td>Design New Facility</td>
<td>0.9709</td>
<td>x</td>
<td>0.0117</td>
<td>0.1135</td>
</tr>
<tr>
<td>2) 323111</td>
<td>Printing Services</td>
<td>0.0291</td>
<td>x</td>
<td>0.1111</td>
<td>0.0032</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td>0.1167</td>
<td></td>
</tr>
</tbody>
</table>

Expressed as a % (*100) = 11.7%
Rounded, Weighted Base Figure: 12%
10-Year Financial Plan (cont.)

Revenue Assumption

Revenues for the proposed Cost Efficient Plan are based on information from the Charlotte County Transit staff and assumptions for different revenue sources, including the following:

- Assumed revenues from federal, state, and local sources based on the Charlotte County 2014/2015 budget and discussions with Charlotte County Transit staff.
- The following revenues were assumed for 2015 from federal, state, and local sources based on the Charlotte County 2014/2015 budget. Similar to the adopted Charlotte County TEP, a growth rate of 3 percent is assumed to grow these revenues by 2016.
  - Federal grants of $967,333
  - State grants of $316,531
  - County contribution of $206,303
  - Other/miscellaneous revenues of $41,473

Additional federal capital grant of $967,000 is assumed in FY 2020 to support the replacement of 6 bus vehicles being sold in the existing fleet: This replacement is the current Dial-A-Ride vehicle replacement plan and not due to the proposed transition to fixed and flexible service.

Cost Efficient Plan: 10-Year Costs & Revenues

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</thead>
<tbody>
<tr>
<td>New Fixed-Route and Flex Service</td>
<td>$1,478,433</td>
<td>$1,519,832</td>
<td>$1,560,283</td>
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<td>$1,516,850</td>
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<td>Total Operating Costs</td>
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<td>$1,714,915</td>
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<td>$1,810,605</td>
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<td>$1,816,500</td>
<td>$1,947,566</td>
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<td>Vehicles</td>
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<tr>
<td>Other Capital/Infrastructure</td>
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<td>$68,993</td>
<td>$72,818</td>
<td>$76,183</td>
<td>$79,485</td>
<td>$82,894</td>
<td>$86,342</td>
<td>$89,840</td>
<td>$93,387</td>
<td>$96,999</td>
<td>$100,699</td>
<td>$104,500</td>
<td>$108,400</td>
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<td>$148,400</td>
<td>$153,400</td>
<td>$158,500</td>
<td>$163,700</td>
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<tr>
<td>Bus Stop Infrastructure Program - Shelters</td>
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<td>$68,993</td>
<td>$72,818</td>
<td>$76,183</td>
<td>$79,485</td>
<td>$82,894</td>
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<tr>
<td>Total Capital Costs</td>
<td>$66,980</td>
<td>$68,993</td>
<td>$72,818</td>
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<td>$158,500</td>
<td>$163,700</td>
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<tr>
<td>Total Revenues</td>
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<td>$1,740,432</td>
<td>$1,783,733</td>
<td>$1,827,867</td>
<td>$1,872,083</td>
<td>$1,916,752</td>
<td>$1,961,850</td>
<td>$2,017,345</td>
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<td>$2,130,356</td>
<td>$2,188,456</td>
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<td>$2,364,050</td>
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<td>$2,662,950</td>
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<td>$3,052,050</td>
<td>$3,122,050</td>
<td>$3,202,050</td>
<td></td>
</tr>
</tbody>
</table>

10-Year Cost Efficient Plan

- Revenues from the projected fixed and co-route services are calculated using historical Dial-A-Ride revenues to data available from the National Transit Database (NTD) for similar systems in other Florida counties, including St. Lucie, Brevard, Marion, Lake, and Brevard, and also for the two neighboring systems: LastTran and SCAT. Revenues from the new services are calculated using a 10% recovery rate of 14 percent.

"We work with clients that definitely need public transportation. Being that they cannot drive themselves, we definitely need the service absolutely in this community."
## Florida UCP DBE Directory

**Number of Records Returned:** 3

**Selection Criteria:**
- Certification: DBE and ACDBE Certified Vendors
- Available Work Districts: 1
  - That have ANY of the NAICS: 841110, 323111
  - Physical District: 1

### Vendor 1

**Vendor Name:** PERSONAL PRINTING SERVICE LLC
**DBE Certification:** Certified
**MBE Certification:**
**DIB:**
**Business Description:** Digital and Offset Printer Wide Format Applications and Design Printing Services

**Mailing Address:** 9211 MARQUETTE CIRCLE UNIT 3, PORT CHARLOTTE, FL 33983

**Contact Name:** CARL GOMEZ
**Phone:** (941) 743-6654
**Fax:** (941) 743-6811
**Email:** PERSONALPRINTING@GMAIL.COM

**ACDBE Status:** Y
**Statewide Availability:** N

**Certified NAICS**
- 321220 Support Activities for Printing
- 323111 Book Printing
- 541110 Commercial Printing (except Screen and Books)

### Vendor 2

**Vendor Name:** TRE COUNTY BLUEPRINT AND SUPPLY CORP.
**DBE Certification:** Certified
**MBE Certification:**
**DIB:**
**Business Description:** Reprographic Supplier Lander Digital Format Coping

**Mailing Address:** 9550 BOY SCOUT DR SUITE 110, FORT MYERS, FL 33907

**Contact Name:** REBECCA MENDELL
**Phone:** (239) 839-3658
**Fax:** (239) 839-3659
**Email:** TRICOUNTYBLUE@GMAIL.COM

**ACDBE Status:** N
**Statewide Availability:** N

**Certified NAICS**
- 561430 Other Business Service Centers (Including Copy Shops)
- 323111 Book Printing
- 323111 Commercial Printing (except Screened and Books)

### Vendor 3

**Vendor Name:** ZAMLA FISHERSON LLC
**DBE Certification:** Certified
**MBE Certification:**
**DIB:**
**Business Description:** Architecture, Interiors and Planning Design Services

**Mailing Address:** 1608TH AVENUE SOUTH SUITE 3, NAPLES, FL 34102

**Contact Name:** FERNANDO ZAMLA
**Phone:** (239) 690-8045
**Fax:** (239) 690-6047
**Email:** INFO@ZAMLA.COM

**ACDBE Status:** N
**Statewide Availability:** N

**Certified NAICS**
- 811110 Architectural Services
- 541110 Interior Design Services
- 541340 Drafting Services
## Florida UCP DBE Directory

Number of Records Returned: 103

### Selection Criteria:
- Certification All UBE and ACDBE Certified Vendors
- That have ANY of the NAICS: (541310, 333111)

### Vendor 1: A.C.G. GRAPHICS INC
- **DBE Certification:** CERTIFIED
- **Certification:** MBE
- **Certification:** Certified
- **Business Description:** PREPRESS SERVICES
- **Mailing Address:** PO BOX 33220
  - Mail: HALEAH, FL 33019
- **Contact Name:** AUGUSTO CASAMAYOR JR
- **Email:** TCMBE@AOL.COM
- **Phone:** (305) 681-3778
- **Fax:** (305) 696-2312
- **Statewide Availability:** N

### NAICS:
- 333111 Commercial Printing (except Screen and Books)
- 333117 Books Printing
- 333118 Commercial Screen Printing
- 333119 Support Activities for Printing

### Vendor 2: A.C.I. ASSOCIATES INC
- **DBE Certification:** CERTIFIED
- **Certification:** MBE
- **Certification:** Certified
- **Business Description:** ARCHITECTURAL SERVICES
- **Mailing Address:** 2037 NW CYPRESS GREEN RD STE 201
  - Mail: FORT LAUDERDALE, FL 33309
- **Contact Name:** ADOLFO J. CONTI JR
- **Email:** ACDBE@AOL.COM
- **Phone:** (954) 464-4800
- **Fax:** (954) 464-5588
- **Statewide Availability:** N

### NAICS:
- 541310 Architectural Services

### Vendor 3: A.G.E. BLUEPRINTING INC
- **DBE Certification:** CERTIFIED
- **Certification:** MBE
- **Certification:** Certified
- **Business Description:** REPRODUCTIVE SERVICE
- **Mailing Address:** 1914 NW 17TH AVENUE
  - Suite 60
  - Mail: FORT LAUDERDALE, FL 33309
- **Contact Name:** ROYALD CHIN
- **Email:** ROYALDCHIN@AOL.COM
- **Phone:** (956) 717-0104
- **Fax:** (956) 771-2537
- **Statewide Availability:** Y

### NAICS:
- 541310 Other Business Services ( Except Associated Services)

---

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Attachment B

Forms 1 & 2 for Demonstration of Good Faith Efforts

[Forms 1 and 2 should be provided as part of the solicitation documents.]

FORM 1: DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION

The undersigned bidder/offeror has satisfied the requirements of the bid specification in the following manner (please check the appropriate space):

-the bidder/offeror is committed to a minimum of \(\text{\%}\) DBE utilization on this contract.

_____ the bidder/offeror (if unable to meet the DBE goal of _____\%) is committed to a minimum of _____ \% DBE utilization on this contract a submits documentation demonstrating good faith efforts.

Name of bidder/offeror's firm: __________________________

State Registration No. __________________________

By __________________________

(Signature) ______________ Title
FORM 2: LETTER OF INTENT

Name of bidder/offoror's firm: __________________________
Address: ____________________________________________
City: __________________________ State: ____ Zip: ________

Name of DBE firm: _________________________________
Address: __________________________________________
City: __________________________ State: ____ Zip: ________
Telephone: _________________________________________

Description of work to be performed by DBE firm:

The bidder/offoror is committed to utilizing the above-named DBE firm for the work described above. The estimated dollar value of this work is $__________

Affirmation

The above-named DBE firm affirms that it will perform the portion of the contract for the estimated dollar value as stated above.

By ____________________________ __________________________
   (Signature)                    (Title)

If the bidder/offoror does not receive award of the prime contract, any and all representations in this Letter of Intent and Affirmation shall be null and void.

(Submit this page for each DBE subcontractor.)
## ATTACHEMENT C

### UCP Membership

<table>
<thead>
<tr>
<th>Member Name</th>
<th>Type</th>
<th>Contact</th>
<th>Email</th>
<th>Phone</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rock Eagle Airport Authority</td>
<td>NONCERTIFYING</td>
<td>Frank Bogar</td>
<td><a href="mailto:frankbogar@rockeagleairport.com">frankbogar@rockeagleairport.com</a></td>
<td>(551) 309-2760</td>
<td><a href="http://www.rockeagleairport.com">Website</a></td>
</tr>
<tr>
<td>Broward County South East Area Transit</td>
<td>NONCERTIFYING</td>
<td>Zaida Macias</td>
<td><a href="mailto:zaidamacias@broward.org">zaidamacias@broward.org</a></td>
<td>(954) 563-7055</td>
<td><a href="http://www.broward.org">Website</a></td>
</tr>
<tr>
<td>Broward County Office of Economic Development</td>
<td>CERTIFYING</td>
<td>Chris Alipio</td>
<td><a href="mailto:chris.alipio@broward.org">chris.alipio@broward.org</a></td>
<td>(954) 764-6565</td>
<td><a href="http://www.broward.org">Website</a></td>
</tr>
<tr>
<td>Broward Hospital Planning Organization</td>
<td>CERTIFYING</td>
<td>Edgar Valdez</td>
<td><a href="mailto:edgar.valdez@broward.org">edgar.valdez@broward.org</a></td>
<td>(954) 530-5500</td>
<td><a href="http://www.broward.org">Website</a></td>
</tr>
<tr>
<td>Gadsden County Board</td>
<td>CERTIFYING</td>
<td>Justin Foster</td>
<td><a href="mailto:justinsfoster@gadsdencounty.com">justinsfoster@gadsdencounty.com</a></td>
<td>(904) 824-2864</td>
<td><a href="http://www.gadsdencounty.com">Website</a></td>
</tr>
<tr>
<td>City of Gainesville Regional Transit System</td>
<td>CERTIFYING</td>
<td>Nancy Eubanks</td>
<td><a href="mailto:nancy.eubanks@gainesvillefl.gov">nancy.eubanks@gainesvillefl.gov</a></td>
<td>(352) 335-7807</td>
<td><a href="http://www.gainesvillerett.com">Website</a></td>
</tr>
<tr>
<td>South Florida Human Services Authority</td>
<td>CERTIFYING</td>
<td>Frank Simmons</td>
<td><a href="mailto:franksimmons@sfhs.org">franksimmons@sfhs.org</a></td>
<td>(954) 838-2800</td>
<td><a href="http://www.sfhs.org">Website</a></td>
</tr>
</tbody>
</table>
FLORIDA DEPARTMENT OF TRANSPORTATION

BUSINESS DEVELOPMENT INITIATIVE

UNLOCKING PRIME OPPORTUNITIES
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Attachment E

Monitoring and Enforcement Mechanism Remedies

CC BOCC Transit Division has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

1. Breach of contract action, pursuant to the terms of the contract;
2. Breach of contract action, pursuant to Florida Statutes

In addition, the federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE problem, including, but not limited to, the following:

1. Suspension or debarment proceedings pursuant to 49 CFR part 26
2. Enforcement action pursuant to 49 CFR part 31
3. Prosecution pursuant to 18 USC 1001.

Short of these remedial activities, legal counseling is most frequently used by CC BOCC Transit Division in situations coming near litigation. Such meeting frequently eliminates difficult situations. If such efforts prove fruitless we have found that non-hostile correspondence between legal staffs is beneficial in some circumstances.

We have found our policy of County trainers for contractor staff to be very helpful. It provides compliant staffing and a better level of understanding between workers and decision makers on both sides of the table. There is less friction when the hands-on staff has a clear vision of their responsibilities.